### San Simon Unified School District

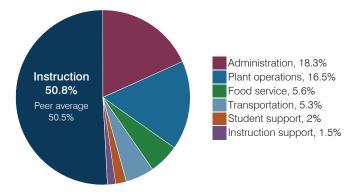
Cochise County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 5<sup>1</sup> Students attending: 112

Legislative district(s): 14 Number of schools:

#### STUDENT ACHIEVEMENT, STUDENT AND **OPERATIONAL EFFICIENCY TEACHER MEASURES, AND REVENUES**

#### Spending by operational area



#### Efficiency measures relative to peer averages

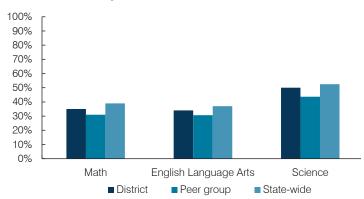
Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$2,724	\$3,137	\$844
Administration	Students per administrative position	28	32	67
Plant operations	Cost per square foot	\$6.13	\$6.96	\$6.30
	Square footage per student	401	412	155
Food service	Cost per meal	\$5.71	\$5.79	\$2.88
Transportation	Cost per mile	\$0.83	\$1.87	\$3.84
	Cost per rider	\$944	\$1,459	\$1,198

#### Per pupil spending

Arizona Auditor General

	District				Peer		State	
	District				average			/erage
Spending by area	2016 2017					2017		2017
Instruction	\$	7,165	\$	7,566	\$	8,613	\$	4,377
Administration		2,887		2,724		3,137		844
Plant operations		3,025		2,463		2,644		977
Food service		814		836		1,000		422
Transportation		805		782		961		381
Student support		297		295		601		679
Instruction support		209		224		498		461
Total operational	\$	15,202	\$	14,890	\$	17,454	\$	8,141
Land and buildings	\$	431	\$	354	\$	1,161	\$	691
Equipment		359		306		735		424
Interest		6		0		31		236
Other		0		0		90		161
Total nonoperational	\$	796	\$	660	\$	2,017	\$	1,512
Total per pupil spending	\$	15,998	\$	15,550	\$	19,471	\$	9,653

#### Students who passed state assessments



#### Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	97%	93%	94%
Graduation rate (2016)	92%	85%	80%
Poverty rate (2016)	21%	24%	22%
Special education population	10%	13%	12%
Students per teacher	11.2	17.0	18.5
Average teacher salary	\$47,468	\$44,553	\$48,372
Amount from Prop 301	\$6,128	\$5,512	\$5,840
Average years of teacher experience	16.7	12.8	11.3
Percentage of teachers in first 3 years	0%	16%	19%

#### Per pupil revenues

i ei pupii revenues			Peer	State	
	Di	istrict	average	average	
Revenues by source	2016	2017	2017	2017	
Federal	\$ 869	\$ 643	\$ 2,908	\$ 1,318	
State	5,539	3,832	5,692	3,831	
Local	12,191	11,662	13,343	4,443	
Total per pupil revenues	\$18,599	\$16,137	\$21,943	\$ 9,592	

Select revenues from common sources								
Equalization formula funding	\$	9,368	\$	7,790	\$	9,932	\$	5,503
Amount from Prop 123		314		264		315		245
Prop 123 additional funding		70		56		57		46
Grants		1,246		856		2,701		1,185
Donations and tax credits		89		190		184		89

			Number of peers
Select revenues from less co	receiving		
Desegregation	\$ 0	\$ 0	0 of 54
Small school adjustment	10,286	10,012	44 of 54
Federal impact aid	0	0	5 of 54
Voter-approved levy increases	0	0	7 of 54

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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#### Instructional spending percentage

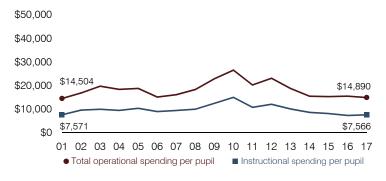
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 52.2 56.8 50.3 51.4 55.0 59.3 58.3 54.3 54.5 56.5 53.1 52.2 53.6 55.6 53.0 47.1 50.8

#### OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

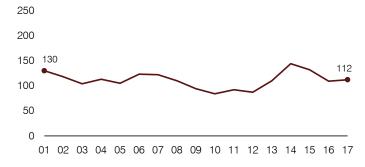
#### 5-year spending trend (2012 through 2017)

Student enrollment increased by 29 percent, which contributed to the 35 percent decrease in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent on instruction varied year to year, decreasing overall from 52.2 to 50.8 percent. As a percentage of total operational spending, most noninstructional areas also varied year to year, as is common for very small districts.

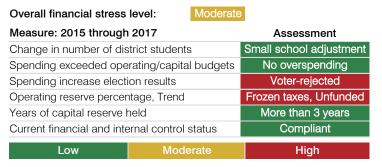
# Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



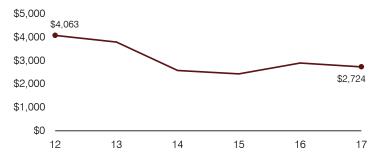
#### Students attending



#### **Financial stress assessment**



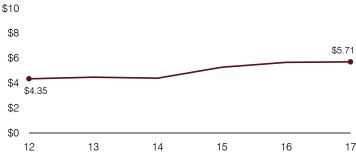
#### Administrative cost per pupil



# Plant cost per square foot and square footage per student



#### Food service cost per meal



#### Transportation costs per mile and per rider

