

# Pinal County Community College District

(Central Arizona College)

Signal Peak

Superstition Mountain

Aravaipa

Maricopa

San Tan



Aravaipa Campus

## Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2016



**Central  
Arizona  
College**

**Pinal County Community College District  
(Central Arizona College)**

**Comprehensive Annual Financial Report**  
Fiscal Year Ended June 30, 2016



**Central  
Arizona  
College**

Prepared by the Business Affairs Department

Chris Wodka, VP Business Affairs



**Central  
Arizona  
College**

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Pinal County Community College District  
(Central Arizona College)  
Comprehensive Annual Financial Report  
Fiscal Year Ended June 30, 2016

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**Central  
Arizona  
College**

## **Introductory Section**



November 18, 2016

The District Governing Board of Pinal County Community College District:

The Comprehensive Annual Financial Report (CAFR) of the Pinal County Community College District (the "District"), for the fiscal year ended June 30, 2016, is submitted herewith.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation including all disclosures, rests with the District. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included. Please read the management's discussion and analysis in conjunction with the Vice President of Business Affairs and Executive Director II, Accounting Services/Comptroller's transmittal letter.

This report is prepared in accordance with generally accepted accounting principles (GAAP) and in conformance with standards of financial reporting as established by the Government Accounting Standards Board (GASB) using the guidelines as recommended by the Government Finance Officers Association of the United States and Canada (GFOA).

Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the District. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial status and activities have been included.

Management is responsible for establishing and maintaining internal controls designed to ensure that assets are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. No matter how well internal controls are designed, they can only provide reasonable assurance that objectives have been achieved.

The District is required to undergo an annual audit. Audit services are provided to the District by the State of Arizona Office of the Auditor General. For the year ended June 30, 2016, the State of Arizona Office of the Auditor General has issued an unmodified opinion of the District's financial statements. The independent auditors' report is displayed in the front of the financial section of these statements.

## The Reporting Entity

The District is an independent reporting entity within the criteria established by GAAP and the GASB. According to GASB Statement No. 14, the financial reporting entity consists of "a primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete." The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state and local governments. Although the District shares the same geographic boundaries with Pinal County, financial accountability for all activities related to public community college education in Pinal County is exercised solely by the District. In accordance with GASB Statement No. 39, the financial activity of the Central Arizona College Foundation is presented as a component unit of the District. The District is not included in any other governmental financial reporting entity.

## History

The District was established in 1961, when the Arizona Legislature passed a bill permitting counties with the necessary assessed valuation and potential numbers of students to form junior college districts. Groundbreaking ceremonies were held at Signal Peak on Nov. 8, 1968 and Central Arizona College opened its doors in the fall of 1969 near the base of Signal Peak Mountain.

The District began extending its accessibility throughout Pinal County, becoming an important community-building entity that still exists today.

For 47 years now, the District has been serving and educating the diverse communities of Pinal County. With a total of five campuses and three centers located strategically throughout the county, the District provides accessible, educational, economic, cultural, and personal growth opportunities for those of all ages.

## Service Area

Pinal County was formed from portions of Maricopa and Pima counties on Feb. 1, 1875, in response to the petition of residents of the upper Gila River Valley, as Act #1 of the Eighth Territorial Legislature. Florence, established in 1866, was designated and has remained the county seat.

The county encompasses 5,374 square miles, of which 4.5 are water. In both economy and geography, Pinal County has two distinct regions. The eastern portion is characterized by mountains with elevations to 6,000 feet and copper mining. The western area is primarily low desert valleys and irrigated agriculture.

The county is home to many interesting attractions, including the Old West Highway 60, Casa Grande Ruins National Monument, Picacho Peak State Park, Picacho Reservoir, Boyce Thompson Southwestern Arboretum, Oracle State Park and Columbia University's Biosphere II, McFarland State Park, Lost Dutchman State Park, Skydive Arizona, the world's largest skydiving drop-zone, and the Florence Historical District, with 120 buildings on the National Register.

## Economic Outlook

Forecasts made by the Economic & Business Research Center, Eller College of Management, The University of Arizona, indicate that Arizona's economic growth continues to be strong. While retail sales grew by 3 percent, it is a decrease from the 4.7 percent increase in 2015, signifying continued but modest growth. The strong growth rate in the state economy is anticipated to last through 2019. During the fiscal year 2017, the County's economy is projected to continue to improve slightly in the areas of personal income, retail sales, and employment. In addition, both statewide personal income and retail sales are forecasted to increase by 5.8 percent in 2017.

Figures from the Arizona Department of Administration, Office of Employment and Population Statistics (ADOA), indicate that Pinal County's population is projected to increase by 1.9% from 2015 to 2016 and ADOA published forecasts show slight population gains of 2.1 percent and 2 percent projected for 2017 and 2018, respectively. As of June 30, 2016, 151,744 persons were employed in Pinal County, up slightly from 146,949 in June of 2015. Employment trends showed that the County unemployment rate of 6 percent was slightly higher than the national rate of 4.9 percent at June 30, 2016. This unemployment rate is slightly improved compared to the rate of 6.5 percent in 2015.

According to September 2016 data published by Keller Williams, housing unit sales volume decreased by 1.6 percent although the average price of units sold increased by 5.3 percent.

Historically, when economic conditions are improving, enrollment in community colleges decreases. The College experienced decreased enrollment of 4.4 percent for fiscal year 2015 and enrollment for the fall 2015 term is currently down from the prior year by over 04.4 percent.

## Major Program Initiatives

### Major Accomplishments in 2015-2016

- In February 2016, five Central Arizona College students were selected to the 2016 All-Arizona Academic Team – Audrey Bimbi, Olivia Jaqua, Tigest Maru, Cassandra Holcombe, and Edward Aguirre. Maru and Jaqua were also named Coca-Cola Scholars.
- Professor of Agriculture, Karen Geldmacher, was named Post-Secondary Teacher of the Year by the Arizona Agriculture Teachers Association.
- Vaun Day, Professor of Business Administration and Ming Li, Professor of Mathematics were named the college's 2016 George Fridell Excellence in Teaching Award recipients.
- The Central Arizona College Foundation received a gracious donation of \$100,000 from Gloria England to establish the Bob England Rodeo Scholarship.
- Central Arizona College received a \$274,692 Hispanic Serving Institutions Higher Education Grant from the U.S. Department of Agriculture's National Institute of Food & Agriculture (NIFA) to engage Latino, Native American and other underrepresented minorities in agricultural-related fields.
- Central Arizona College awarded a total of 1,169 degrees and certificates to 756 graduates for the 2015-2016 academic year.
- Central Arizona College developed and implemented a new free mobile app.
- The College received a \$1,155,515, five year TRIO Student Support Services grant from the United States Department of Education.

### Major Issues & Resolutions in 2015-2016

- Central Arizona College hosted the first annual Vidas Brillantes, conference. More than 75 young ladies from local middle schools learned about the value of attending college and signed Promise for the Future scholarship contracts.
- Enhancements were completed within the resident halls, including free Internet/Wi-Fi access, study areas with onsite tutoring, and new living and learning communities tailored to help students transition to college and maximize their on-campus living experience.
- Appointment of Dan Miller on May 11, 2016 to the Governing Board, representing District 4.
- The Pinal County Community College District Board named Jacquelyn Elliott, Ed.D. as the next Central Arizona College President/CEO, effective July 1, 2016.

## Future Program Initiatives

### Upcoming Issues for 2016-2017

- Central Arizona College will begin the implementation of a new Enterprise Resource Planning (ERP) system.
- The College will launch a new content management system and website.
- The College will begin construction of a new student union and science building at the Signal Peak Campus.

## Acknowledgements

The preparation of this report could not be accomplished without the efficient and dedicated efforts of the Business Office staff. We would like to express our appreciation to all those who assisted in, and contributed to, the preparation of this report.

Respectfully submitted,

Chris Wodka  
Vice President of Business Affairs

Luisa M. Ott  
Executive Director II, Accounting  
Services/Comptroller



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Pinal County  
Community College District  
(Central Arizona College)**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2015**

Executive Director/CEO

**Pinal County Community College District  
(Central Arizona College)**

**Principal Officers**

June 30, 2016



**District Governing Board**

Gladys S. Christensen, President, District 1

Jack Yarrington, Secretary/Vice President, District 5

Mr. Richard D. Gibson, District 3

Dr. Debra L. Banks, District 2

Daniel Miller, District 4

**Senior Administration**

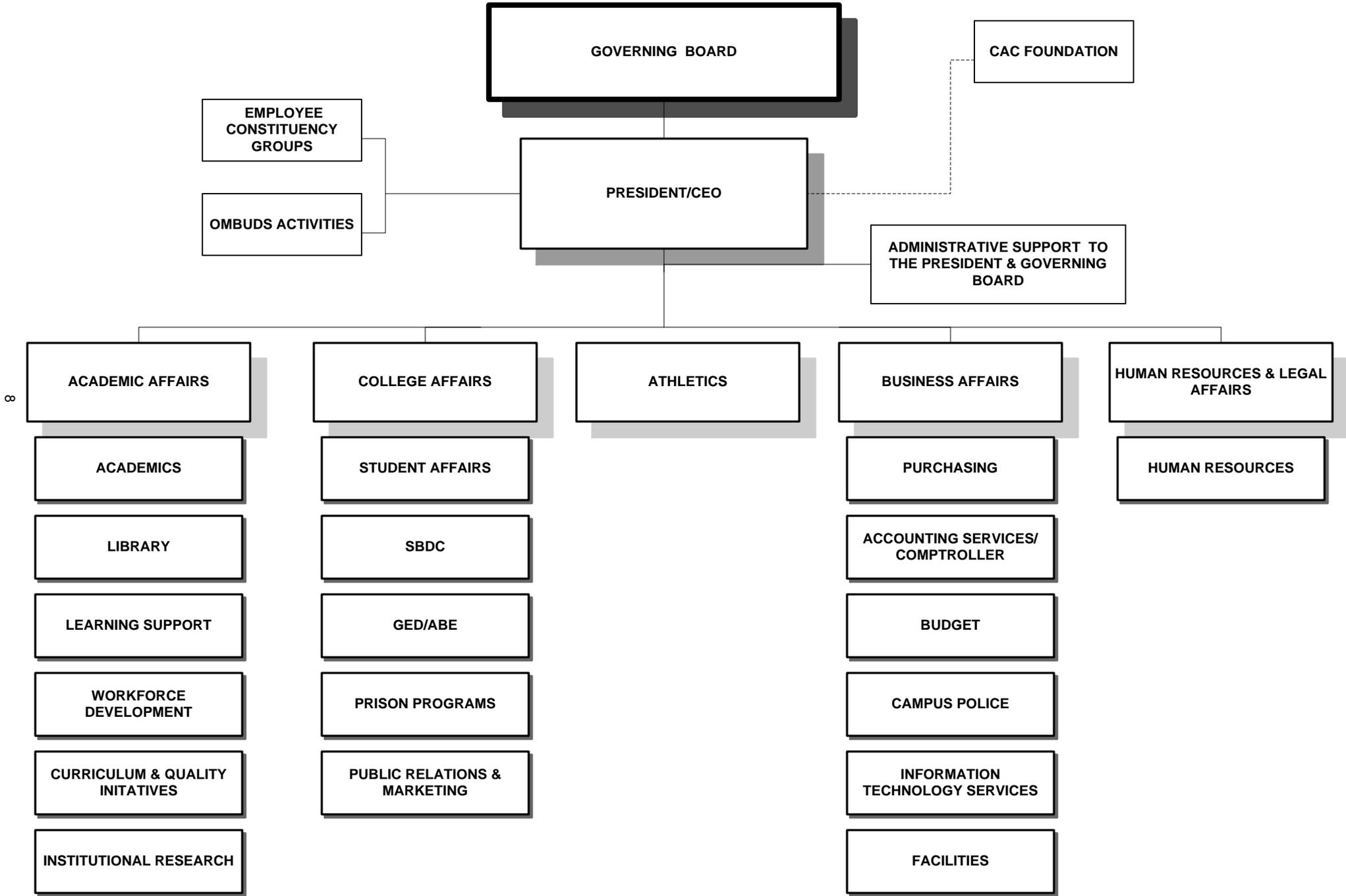
Dr. Doris Helmich, President

Dr. James Moore, Acting President

Jenni Cardenas, Interim Vice President College Affairs

Chris Wodka, Vice President Business Affairs

**Pinal County Community College District  
(Central Arizona College)  
Organizational Chart as of June 30, 2016**





**Central  
Arizona  
College**

## **Financial Section**



**DEBRA K. DAVENPORT, CPA**  
AUDITOR GENERAL

**STATE OF ARIZONA**  
OFFICE OF THE  
**AUDITOR GENERAL**

**MELANIE M. CHESNEY**  
DEPUTY AUDITOR GENERAL

**Independent auditors' report**

Members of the Arizona State Legislature

The Governing Board of  
Pinal County Community College District

**Report on the financial statements**

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of the Pinal County Community College District as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

***Management's responsibility for the financial statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditors' responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit, is based solely on the other auditors' report. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The other auditors did not audit the discretely presented component unit's financial statements in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component unit of Pinal County Community College District as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles.

## **Other matters**

### *Required supplementary information*

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 12 through 19, schedule of the District's proportionate share of the net pension liability on page 54, and schedule of district pension contributions on page 55 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## **Other reporting required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated November 18, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Debbie Davenport  
Auditor General

November 18, 2016.

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

Our discussion and analysis of the District's financial performance provides an overview of the District's financial activities for the year ended June 30, 2016. Please read it in conjunction with the transmittal letter on page 1 and the District's financial statements, which immediately follow.

## Basic Financial Statements

The District's annual financial statements are presented in accordance with the Government Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments* and Statement No. 35, *Basic Financial Statements—and Management's Discussion and Analysis—for Public Colleges and Universities*. These statements allow for the presentation in a consolidated, single-column, entity-wide format. This format is similar to the type of financial statements typical of a business enterprise. In accordance with GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, the District reports as a component unit those organizations that raise and hold economic resources for the direct benefit of the District. Based on GASB Statement No. 39, the District has one component unit, the Central Arizona College Foundation (Foundation). The Foundation is audited separately from the District, and its financial activity is presented in conjunction with the District's financial statements.

Information on the component unit can be found in the report in the component unit's Statement of Financial Position and Statement of Activities, as well as Note 10. Management's Discussion and Analysis focuses only on the District and does not address the component unit.

The Statement of Net Position reflects the financial position of the District at June 30, 2016. The statement shows the District's assets, deferred outflows and inflows of resources, liabilities, and net position. Net position reflects the institutional equity in the District's total assets.

The Statement of Revenues, Expenses, and Changes in Net Position reflects the results of operations and changes for the fiscal year ended June 30, 2016. This statement reports revenues and expenses, categorized as operating and nonoperating, special and extraordinary items, and the changes in net position for the year.

The Statement of Cash Flows reflects the cash and cash equivalent inflows and outflows for the year ended June 30, 2016. It shows cash flows from operating activities, noncapital financing activities, capital and related financing activities, and investing activities. It also provides for a reconciliation of beginning and ending cash and cash equivalent balances for the year and a reconciliation of the cash flows from operating activities to the operating loss as reported on the Statement of Revenues, Expenses, and Changes in Net Position.

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

Condensed Financial Information

<b>Net Position — Primary Government</b>		
	<b>As of June 30, 2016</b>	<b>As of June 30, 2015</b>
<b>Assets:</b>		
Current assets	\$ 64,016,554	\$ 50,812,520
Noncurrent assets, other than capital assets	6,021,780	4,940,286
Capital assets, net	155,482,876	159,156,279
Total assets	<u>225,521,210</u>	<u>214,909,085</u>
<b>Deferred Outflows of Resources:</b>		
Deferred amount on refunding	3,449,115	-
Deferred outflows related to pensions	3,223,218	3,790,038
Total deferred outflows of resources	<u>6,672,333</u>	<u>3,790,038</u>
<b>Liabilities:</b>		
Long-term liabilities	133,408,146	133,107,718
Other liabilities	4,243,121	2,917,956
Total liabilities	<u>137,651,267</u>	<u>136,025,674</u>
<b>Deferred Inflows of Resources:</b>		
Deferred inflows related to pensions	3,530,862	6,414,318
Total deferred inflows of resources	<u>3,530,862</u>	<u>6,414,318</u>
<b>Net Position:</b>		
Net investment in capital assets	57,763,011	60,370,065
Restricted	6,185,680	4,468,022
Unrestricted	27,062,723	11,421,044
Total net position	<u>\$ 91,011,414</u>	<u>\$ 76,259,131</u>

Financial Highlights and Analysis

Total assets increased by \$10.6 million in the fiscal year ending June 30, 2016, due largely to an increase in cash and investments. The increase in cash and investments was primarily from an increase in revenue mainly due to increases in property tax and tuition revenue as well as receiving more in property tax revenues than anticipated. Total liabilities increased by \$1.6 million primarily due to the college issuing general obligation bonds to advance refund older, higher rate issues. The bonds were issued at a premium. The statement also reflects a deferred outflow for the deferred amount on refunding associated with the advance refunding. Total net position increased by \$14.8 million (19 percent) in fiscal year 2016 compared with a decrease of \$27 million (26 percent) over the previous

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

year. Total unrestricted net position increased by \$15.6 million primarily due to an increase in cash as well as a reduction in deferred inflows related to pensions based on the Arizona State Retirement System schedules of employer allocations associated with the pension plan.

<b>Changes in Net Position — Primary Government</b>		
	<b>Year Ended June 30, 2016</b>	<b>Year Ended June 30, 2015</b>
Operating revenues	\$ 6,660,522	\$ 6,395,645
Operating expenses	64,554,751	63,356,232
Operating Loss	<u>(57,894,229)</u>	<u>(56,960,587)</u>
Nonoperating revenues less expenses	<u>72,646,512</u>	<u>65,093,902</u>
Increase in net position	<u>14,752,283</u>	<u>8,133,315</u>
Net position, beginning of year	<u>76,259,131</u>	<u>68,125,816</u>
Net position, end of year	<u><u>\$ 91,011,414</u></u>	<u><u>\$ 76,259,131</u></u>

During fiscal year 2016, there was an increase in total revenues of \$7.6 million when compared with the prior year. Property tax revenues increased by \$8.8 million due to an increase in the primary tax rate of .39 percent and a decrease in the secondary property tax rate of 0.0032 percent as well as the total assessed valuation increasing from the prior year. The primary assessed values and secondary assessed values increased around 3 percent and 1 percent, respectively, for fiscal year 2016. Operating revenues increased by \$0.3 million due mainly to increases in tuition and fees.

State appropriations decreased by \$1.03 million due to a planned cut in funding by the State of Arizona. Investment income increased by 130 percent because reserve cash balances increased during the fiscal year.

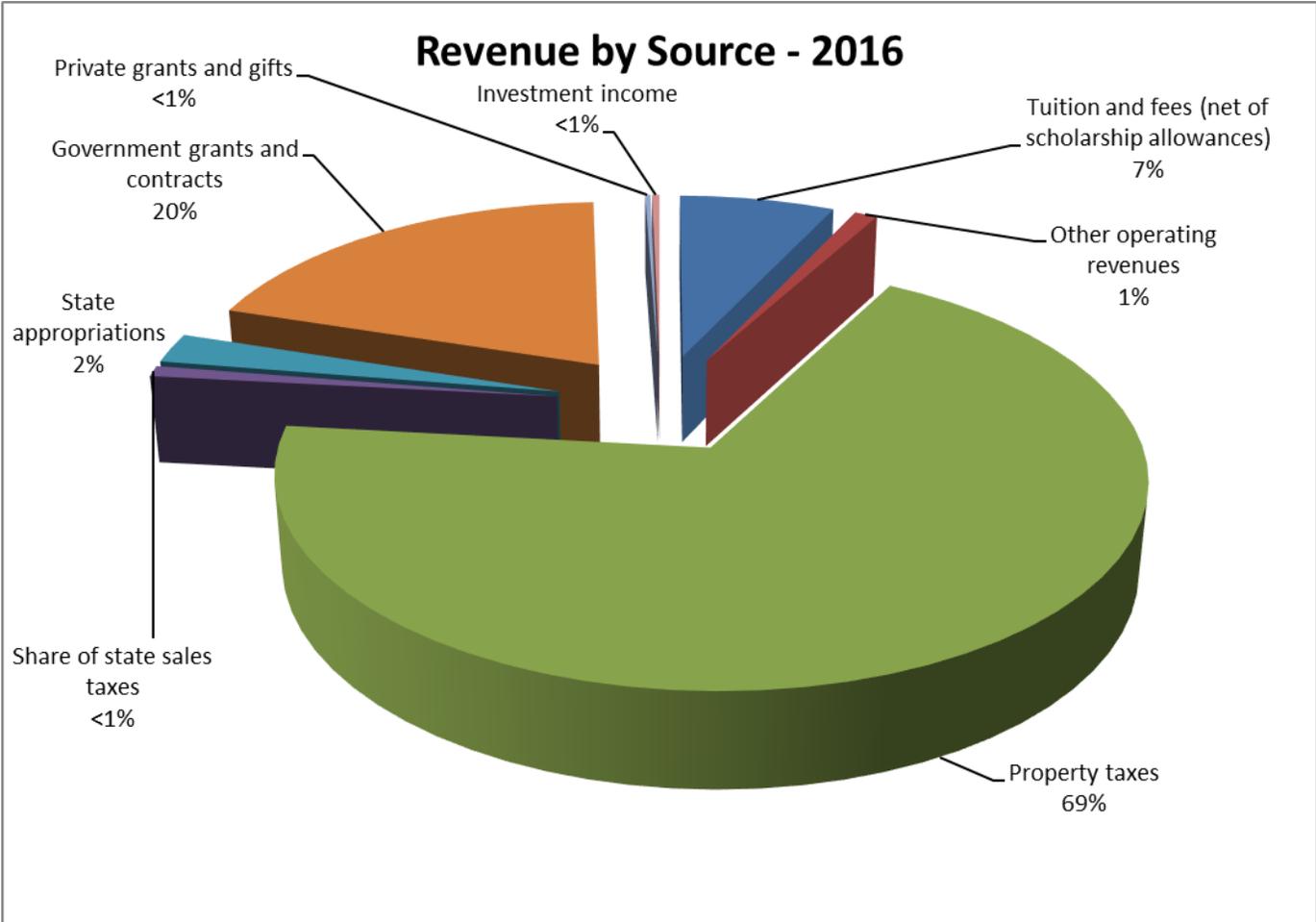
Total expenses increased by 1.5 percent as compared with the prior year due primarily to an increase in instruction and institutional support expenses, as well as a decrease in scholarships provided to students. The increase in the instructional and institutional support functions was due primarily to an increase in spending from the prior year. The District had increases in instructional and institutional support expenses mostly related to increased spending on primarily salaries and benefit costs. Scholarship expense decreased due to less funding being available.

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

The following is a summary of revenues for fiscal years ended June 30, 2016, and June 30, 2015:

<b>Revenues by Source — Primary Government</b>				
	<b>Year Ended June 30, 2016</b>		<b>Year Ended June 30, 2015</b>	
Operating revenues:				
Tuition and fees (net of scholarship allowances)	\$ 5,803,046	7.0%	\$ 5,393,072	7.1%
Other operating revenues	857,476	1.0%	1,002,573	1.3%
Total operating revenues	<u>6,660,522</u>	<u>8.0%</u>	<u>6,395,645</u>	<u>8.5%</u>
Nonoperating revenues:				
Property taxes	57,079,404	68.7%	48,307,654	64.0%
State appropriations	2,000,000	2.4%	3,033,200	4.0%
Share of state sales taxes	715,933	0.9%	649,792	0.9%
Government grants and contracts	16,170,153	19.5%	16,364,967	21.7%
Private grants and gifts	198,066	0.2%	607,478	0.8%
Investment income	277,354	0.3%	120,475	0.2%
Gain on disposal of capital assets	-	0.0%	4,591	0.0%
Total nonoperating revenues	<u>76,440,910</u>	<u>92.0%</u>	<u>69,088,157</u>	<u>91.5%</u>
Total revenues	<u>\$ 83,101,432</u>	<u>100.0%</u>	<u>\$ 75,483,802</u>	<u>100.0%</u>

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

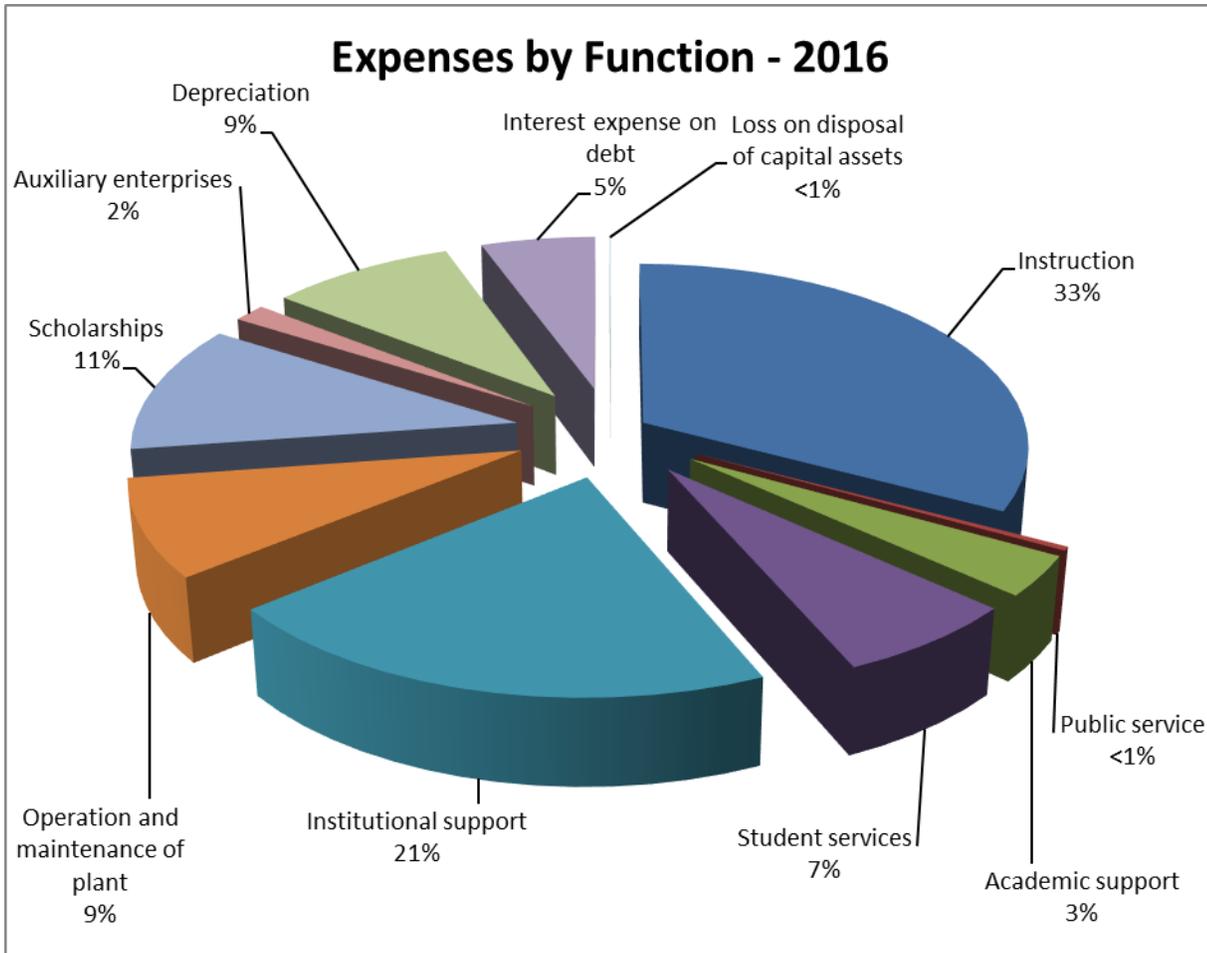


Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

The following is a summary of expenses for fiscal years ended June 30, 2016 and June 30, 2015:

<b>Expenses by Function — Primary Government</b>				
	<b>Year Ended</b>		<b>Year Ended</b>	
	<b>June 30, 2016</b>		<b>June 30, 2015</b>	
Operating expenses:				
Educational and general:				
Instruction	\$ 22,406,606	32.8%	\$ 21,167,536	31.4%
Public service	236,315	0.3%	313,846	0.5%
Academic support	2,402,822	3.5%	2,667,475	4.0%
Student services	4,666,022	6.8%	4,736,622	7.0%
Institutional support	14,112,505	20.6%	12,402,954	18.4%
Operation and maintenance of plant	5,853,781	8.6%	6,123,290	9.1%
Scholarships	7,686,691	11.2%	8,695,427	12.9%
Auxiliary enterprises	1,092,141	1.6%	1,047,126	1.6%
Depreciation	6,097,868	8.9%	6,201,956	9.2%
Total operating expenses	<u>64,554,751</u>	<u>94.4%</u>	<u>63,356,232</u>	<u>94.1%</u>
Nonoperating expenses:				
Interest expense on debt	3,769,810	5.5%	3,994,255	5.9%
Loss on disposal of capital assets	24,588	0.0%	-	0.0%
Total nonoperating expenses	<u>3,794,398</u>	<u>5.6%</u>	<u>3,994,255</u>	<u>5.9%</u>
Total expenses	<u>\$ 68,349,149</u>	<u>100%</u>	<u>\$ 67,350,487</u>	<u>100%</u>

Pinal County Community College District  
 (Central Arizona College)  
 Management's Discussion and Analysis  
 Fiscal Year Ended June 30, 2016



### Capital Assets and Debt Administration

As of June 30, 2016, the District's capital assets, net of accumulated depreciation, totaled \$155.5 million, a decrease of \$3.6 million from the prior year, due to purchases and dispositions netting to \$423,000, depreciation expense of \$6.1 million as well as a reduction of accumulated depreciation in the amount of \$2 million as a result of the disposal of mainly fully depreciated capital assets. Capital assets include land, equipment, buildings, improvements other than buildings, library books, water rights, and construction in progress. Additional information on capital assets can be found in Note 3 to the District's financial statements.

The College entered into a contract to purchase and implement a new Enterprise Resource Planning System on June 30, 2016. The total commitment due of \$3,548,530 is payable over 5 years. \$2,179,562 will be paid during the year ending June 30, 2017, \$409,742 paid during the year ending June 30, 2018, and \$319,742 will be paid for each of the following three fiscal years.

Pinal County Community College District  
(Central Arizona College)  
Management's Discussion and Analysis  
Fiscal Year Ended June 30, 2016

The District issued \$40 million Series A general obligation bonds in fiscal year 2010 as a part of the \$99 million capital project initiative approved by the voters in 2008. The District issued the remaining \$59 million Series B general obligation bonds in fiscal year 2012. The District used these proceeds to fund the Superstition Mountain Campus expansion, purchase land for the new Maricopa Campus, construct the first phase of the new Maricopa Campus, purchase land for the new San Tan Campus, construct the first phase of the new San Tan Campus, and renovate selected buildings on the Signal Peak and Aravaipa Campuses. Both bond issues have been rated Aa2 by Moody's Investment Services and AA- by Standard and Poor's. The District issued revenue refunding bonds in the amount of \$7.8 million during the fiscal year 2015. The proceeds were used to advance refund the outstanding balance of the series 2004 revenue bonds and 2004 pledged revenue obligations. The District issued general obligation bonds during the fiscal year 2016 to advance refund older, higher rate issues. The proceeds were used to purchase securities that it placed in an irrevocable trust to provide resources for all future debt service payments on the refunded debt. The partially refunded debt is considered defeased, and the related liabilities are not included in the District's financial statements. Additional information on the District's long-term debt is discussed in Note 4 to the District's financial statements.

### Current Factors Having Probable Future Financial Significance

For fiscal year 2016 the primary assessed value for property in the county increased by 3 percent and the secondary assessed value for property increased by 1 percent. The county projected additional recovery in home prices last year and an additional 2 percent increase in assessed values for fiscal year 2017. The District is continuing to develop budgetary strategies to fund its commitment to expand access to postsecondary education for Pinal County residents.

### Requests for Information

This discussion and analysis is designed to provide a general overview of the Pinal County Community College District's finances for all those with an interest in such matters. Written requests for additional financial information should be addressed to the Office of the Vice President of Business Affairs, Pinal County Community College District, 8470 N. Overfield Rd., Coolidge, AZ 85128.

Pinal County Community College District  
(Central Arizona College)  
Statement of Net Position — Primary Government  
June 30, 2016

	<b>Business-Type Activities</b>
<b>Assets</b>	
Current assets:	
Cash and investments	\$ 55,763,666
Receivables:	
Accounts (net of allowance of \$347,892)	2,975,975
Property taxes (net of allowance of \$359,242)	3,502,618
Government grants	1,749,779
Student loans (net of allowance of \$1,318)	800
Other (net of allowance of \$381)	23,716
Total current assets	64,016,554
Noncurrent assets:	
Restricted assets:	
Cash and investments held by County Treasurer	6,017,560
Other receivables (net of allowance of \$140)	4,220
Capital assets, not being depreciated	27,007,129
Capital assets, being depreciated, net	128,475,747
Total noncurrent assets	161,504,656
Total assets	225,521,210
<b>Deferred Outflows of Resources</b>	
Deferred amount on refunding	3,449,115
Deferred outflows related to pensions	3,223,218
Total deferred outflows of resources	6,672,333
<b>Liabilities</b>	
Current liabilities:	
Accounts payable	1,285,154
Accrued payroll and employee benefits	1,405,058
Interest payable	45,297
Deposits held in custody for others	627,817
Insurance claims payable	879,795
Current portion of compensated absences payable	802,299
Current portion of long-term debt	5,661,061
Total current liabilities	10,706,481

(Continued)

Pinal County Community College District  
(Central Arizona College)  
Statement of Net Position — Primary Government  
June 30, 2016  
(Continued)

	<b>Business-Type Activities</b>
Noncurrent liabilities:	
Compensated absences payable	\$ 1,480,235
Long-term debt	92,058,774
Net pension liability	<u>33,405,777</u>
Total noncurrent liabilities	<u>126,944,786</u>
Total liabilities	<u>137,651,267</u>
<b>Deferred Inflows of Resources</b>	
Deferred inflows related to pensions	<u>3,530,862</u>
Total deferred inflows of resources	<u>3,530,862</u>
<b>Net Position</b>	
Net investment in capital assets	57,763,011
Restricted:	
Expendable:	
Grants and contracts	906,297
Loans	67,497
Debt service	4,631,074
Other	580,812
Unrestricted	<u>27,062,723</u>
Total net position	<u><u>\$ 91,011,414</u></u>

Pinal County Community College District  
 (Central Arizona College)  
 Statement of Financial Position — Component Unit  
 June 30, 2016

	<u>Central Arizona College Foundation</u>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 64,481
Certificates of deposit	<u>63,826</u>
Total current assets	<u>128,307</u>
Noncurrent Assets:	
Certificates of deposit	433,316
Investments	<u>3,479,184</u>
Total noncurrent assets	<u>3,912,500</u>
Total assets	<u>\$ 4,040,807</u>
<b>Liabilities</b>	
Accounts payable	<u>165,570</u>
Total liabilities	<u>165,570</u>
<b>Net Assets</b>	
Unrestricted	75,624
Temporarily restricted	486,097
Permanently restricted	<u>3,313,516</u>
Total net assets	<u>3,875,237</u>
Total liabilities and net assets	<u><u>\$ 4,040,807</u></u>

Pinal County Community College District  
(Central Arizona College)  
Statement of Revenues, Expenses, and Changes in Net Position — Primary Government  
Year Ended June 30, 2016

	<b>Business-Type Activities</b>
Operating revenues:	
Tuition and fees (net of scholarship allowances of \$5,796,194)	\$ 5,803,046
Dormitory rentals and fees (net of scholarship allowances of \$291,561)	285,540
Other	571,936
Total operating revenues	6,660,522
Operating expenses:	
Educational and general:	
Instruction	22,406,606
Public service	236,315
Academic support	2,402,822
Student services	4,666,022
Institutional support	14,112,505
Operation and maintenance of plant	5,853,781
Scholarships	7,686,691
Auxiliary enterprises	1,092,141
Depreciation	6,097,868
Total operating expenses	64,554,751
Operating loss	(57,894,229)
Nonoperating revenues (expenses):	
Property taxes	57,079,404
State appropriations	2,000,000
Government grants	16,170,153
Share of state sales taxes	715,933
Private grants and gifts	198,066
Investment earnings	277,354
Interest expense on debt	(3,769,810)
Loss on disposal of capital assets, net	(24,588)
Total nonoperating revenues and expenses	72,646,512
Increase in net position	14,752,283
Net position, July 1, 2015	76,259,131
Net position, June 30, 2016	\$ 91,011,414

See accompanying notes to financial statements.

Pinal County Community College District  
(Central Arizona College)  
Statement of Activities — Component Unit  
Year Ended June 30, 2016

	<b>Central Arizona College Foundation</b>			<b>Total</b>
	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	
Revenues, gains, and other support				
Contributions	\$ 13,019	\$ 111,348	\$ 54,033	\$ 178,400
Contributions - donated services and space	178,257	-	-	178,257
Investment income	12,427	159,851	-	172,278
Net realized and unrealized losses on investments	(115,749)	(220,171)	-	(335,920)
Net assets released from restrictions	191,924	(191,924)	-	-
Total revenues, gains and other support	<u>279,878</u>	<u>(140,896)</u>	<u>54,033</u>	<u>193,015</u>
Expenses				
Scholarships	200,727	-	-	200,727
Program donations	1,550	-	-	1,550
Office operation expenses	178,445	-	-	178,445
Total expenses	<u>380,722</u>	<u>-</u>	<u>-</u>	<u>380,722</u>
Change in net assets	(100,844)	(140,896)	54,033	(187,707)
Net assets, beginning of year	<u>176,468</u>	<u>626,993</u>	<u>3,259,483</u>	<u>4,062,944</u>
Net assets, end of year	<u>\$ 75,624</u>	<u>\$ 486,097</u>	<u>\$ 3,313,516</u>	<u>\$ 3,875,237</u>

See accompanying notes to financial statements.

Pinal County Community College District  
(Central Arizona College)  
Statement of Cash Flows — Primary Government  
Year Ended June 30, 2016

	<b>Business-Type Activities</b>
Cash flows from operating activities:	
Tuition and fees	\$ 6,242,110
Dormitory rentals and fees	289,832
Collection of loans to students	4,037
Other receipts	595,097
Payments to suppliers and providers of goods and services	(14,294,390)
Payments for employee wages and benefits	(35,505,420)
Payments to students for scholarships	(7,703,133)
Other payments	(843,692)
Net cash used for operating activities	<u>(51,215,559)</u>
Cash flows from noncapital financing activities:	
Property taxes	56,660,844
State appropriations	2,000,000
Grants	15,625,825
Share of state sales taxes	649,792
Noncapital endowments and gifts	198,066
Federal direct lending receipts	5,247,857
Federal direct lending disbursements	(5,247,857)
Deposits held in custody for others received	59,938
Deposits held in custody for others disbursed	36,744
Net cash provided by noncapital financing activities	<u>75,231,209</u>
Cash flows from capital and related financing activities:	
Principal paid on capital debt	(4,757,589)
Interest paid on capital debt	(3,976,924)
Purchases of capital assets	(1,864,337)
Net cash used for capital and related financing activities	<u>(10,598,850)</u>
Cash flows from investing activities:	
Proceeds from sales and maturities of investments	1,712,347
Interest received on investments	277,354
Purchase of investments	(45,297)
Net cash provided by investing activities	<u>1,944,404</u>
Net increase in cash and cash equivalents	15,361,204
Cash and cash equivalents, July 1, 2015	<u>46,420,022</u>
Cash and cash equivalents, June 30, 2016	<u>\$ 61,781,226</u>

(Continued)

Pinal County Community College District  
(Central Arizona College)  
Statement of Cash Flows — Primary Government  
Year Ended June 30, 2016  
(Continued)

	<b>Business-Type Activities</b>
Reconciliation of operating loss to net cash used for operating activities:	
Operating loss	\$ (57,894,229)
Adjustments to reconcile operating loss to net cash used for operating activities:	
Depreciation	6,097,868
Changes in assets, deferred outflows of resources, liabilities, and deferred inflows of resources:	
Increase in:	
Receivables, net	438,455
Accrued payroll and employee benefits	426,601
Student loans receivable	(800)
Compensated absences payable	18,203
Net pension liability	1,348,604
Accounts payable	354,530
Insurance claims payable	311,845
Decrease in:	
Deferred outflows of resources related to pensions	566,820
Deferred inflows of resources related to pensions	(2,883,456)
Net cash used for operating activities	\$ (51,215,559)
Noncash investing, capital, and noncapital financing activities:	
Refinancing of long-term debt, net	\$ 33,032,632
Disposal of capital assets being depreciated	2,025,799
Loss on disposal of capital assets, net	24,588
Amortization of bond premium	317,582
Reconciliation of cash and cash equivalents, as presented on the Statement of Net Position:	
Cash and investments	55,763,666
Restricted assets:	
Cash and investments held by County Treasurer	6,017,560
Total cash and cash equivalents, June 30, 2016	\$ 61,781,226

See accompanying notes to financial statements.

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

## Note 1 — Summary of Significant Accounting Policies

Pinal County Community College District's accounting policies conform to generally accepted accounting principles applicable to public institutions engaged only in business-type activities adopted by the Governmental Accounting Standards Board (GASB).

### A. Reporting Entity

The District is a special-purpose government that is governed by a separately elected governing body. It is legally separate and fiscally independent of other state and local governments. The accompanying financial statements present the activities of the District (the primary government) and its discretely presented component unit, the Central Arizona College Foundation (Foundation).

The Foundation is a legally separate, tax-exempt organization. It acts primarily as a fund-raising organization that receives gifts and bequests, administers those resources, and disburses payments to or on behalf of the District for scholarships and college development activities. Although the District does not control the timing or amount of receipts from the Foundation, the Foundation's restricted resources can only be used by or for the benefit of the District or its constituents. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.

For financial reporting purposes, the Foundation follows the Financial Accounting Standards Board statements for not-for-profit organizations. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information included in the District's financial report. Accordingly, those financial statements have been reported on separate pages following the District's respective counterpart financial statements. For financial reporting purposes, only the Foundation's statements of financial position and activities are included in the District's financial statements as required by generally accepted accounting principles for public colleges and universities. The Foundation has a June 30 year-end.

During the year ended June 30, 2016, the Foundation distributed \$202,277 to the District for restricted purposes. Complete financial statements for the Foundation can be obtained from the Central Arizona College Foundation, 8470 North Overfield Road, Coolidge, AZ 85128.

### B. Basis of Presentation and Accounting

The financial statements include a statement of net position; a statement of revenues, expenses, and changes in net position; and a statement of cash flows.

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

A statement of net position provides information about the District's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position at the end of the year. Assets and liabilities are classified as either current or noncurrent. Net position is classified according to external donor restrictions or availability of assets to satisfy the District's obligations. Net investment in capital assets represents the value of capital assets, net of accumulated depreciation, less any outstanding debt incurred to acquire or construct the assets. Expendable restricted net position represents grants, contracts, gifts, and other resources that have been externally restricted for specific purposes. Unrestricted net position consists of all other resources, including those that have been designated by management to be used for other than general operating purposes.

A statement of revenues, expenses, and changes in net position provides information about the District's financial activities during the year. Revenues and expenses are classified as either operating or nonoperating, and all changes in net position are reported, including capital contributions and additions to endowments. Operating revenues and expenses generally result from exchange transactions. Accordingly, revenues, such as tuition and dormitory charges, in which each party receives and gives up essentially equal values, are considered operating revenues. Other revenues, such as property taxes, state appropriations, and government grants result from transactions in which parties do not exchange equal values and are considered nonoperating revenues. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense on debt, are considered nonoperating expenses.

A statement of cash flows provides information about the District's sources and uses of cash and cash equivalents during the year. Increases and decreases in cash and cash equivalents are classified as either operating, noncapital financing, capital financing, or investing.

The financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. State appropriations are recognized as revenue in the year in which the appropriation is first made available for use. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met. It is the District's policy to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted resources are available.

Internal transactions and activities, such as transfers between funds, revenues and expenses recorded for internal service activities, and certain internal revenues and expenses recorded for grant activity have been eliminated for financial statement purposes.

Pinal County Community College District  
 (Central Arizona College)  
 Notes to Financial Statements  
 June 30, 2016

**C. Cash and Investments**

For the statement of cash flows, the District's cash and cash equivalents are considered to be cash on hand, demand deposits, cash and investments held by the County Treasurer, and only those highly liquid investments with a maturity of 3 months or less when purchased. All investments are stated at fair value.

**D. Capital Assets**

Capital assets are reported at actual cost (or estimated historical cost if historical records are not available). Donated assets are reported at acquisition value.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the financial statements are as follows:

	<b>Capitalization Threshold</b>	<b>Depreciation Method</b>	<b>Estimated Useful Life</b>
Land	All	N/A	N/A
Buildings	\$5,000	Straight-line	40 years
Modular buildings	5,000	Straight-line	20 years
Improvements other than buildings	5,000	Straight-line	15 years
Equipment	5,000	Straight-line	5 years
Intangibles			
Water rights	5,000	Straight-line	100 years
Software	5,000	Straight-line	5 years
Library books	All	Straight-line	10 years

Depreciation is accounted for using a half-year convention. Buildings and improvements other than buildings that are classified as construction in progress are not depreciated until completed. Upon completion, these capital assets are reclassified and reported as buildings and improvements other than buildings.

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

### E. Deferred Outflows and Inflows of Resources

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an expense in future periods. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will be recognized as a revenue in future periods.

### F. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### G. Investment Earnings

Investment earnings are composed of interest, dividends, and net changes in the fair value of applicable investments.

### H. Compensated Absences

Compensated absences payable consists of vacation leave and a calculated amount of sick leave employees earned based on services already rendered.

Employees may accumulate up to 320 hours of vacation, but they forfeit any unused vacation hours in excess of the maximum amount at fiscal year-end. Upon terminating employment, the District pays all unused and unforfeited vacation benefits to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Employees may accumulate up to 960 hours of sick leave. Generally, sick leave benefits provide for ordinary sick pay and are cumulative, but employees forfeit them upon terminating employment. However, for employees who have 5 or more years of service, 50 percent of the unused sick leave benefits do vest at employee termination. Sick leave benefits are accrued to the extent it is probable that the District will compensate employees through cash payments upon termination. Those amounts are accrued as a liability in the financial statements.

### I. Scholarship Allowances

A scholarship allowance is the difference between the stated charge for goods and services the District provides and the amount that the student or third parties making payments on the student's behalf pays. Accordingly, some types of student financial aid, such as Pell grants

Pinal County Community College District  
 (Central Arizona College)  
 Notes to Financial Statements  
 June 30, 2016

and scholarships the District awards, are considered to be scholarship allowances. These allowances are netted against tuition and fees revenues in the statement of revenues, expenses, and changes in net position.

**Note 2 — Deposits and Investments**

Arizona Revised Statutes (A.R.S.) requires the District to deposit special tax levies for the District's maintenance or capital outlay with the County Treasurer. Although, not statutorily required, the District has also chosen to deposit other public monies in its custody with the County Treasurer. A.R.S. requires collateral for deposits at 102 percent of all deposits not covered by federal depository insurance. A.R.S. does not include any requirements for credit risk, concentration of credit risk, interest rate risk, or foreign currency risk for the District's investments.

**Deposits** – At June 30, 2016, the carrying amount of the District's deposits was \$18,199,524 and the bank balance was \$19,698,446. The District does not have a policy with respect to custodial credit risk.

**Investments** – The District's investments at June 30, 2016, were as follows:

**External Investment pools  
 measured at fair value**

	<b>Amount</b>
County Treasurer's investment pool	<u>\$43,565,844</u>

The investment in the County Treasurer's pool is valued using the District's proportionate participation in the pool because the pool's structure does not provide for shares. The State Board of investment provides oversight for the State Treasurer's investment pools. No comparable oversight is provided for the County Treasurer's investment pool.

**Credit risk** - The District does not have a formal policy with respect to credit risk. At June 30, 2016, credit risk for the District's investments was as follows:

<b>Investment Type</b>	<b>Rating</b>	<b>Rating Agency</b>	<b>Amount</b>
County Treasurer's investment pool	Unrated	Not applicable	<u>\$43,565,844</u>

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

**Custodial credit risk** - For an investment, custodial credit risk is the risk that, in the event of the counterparty's failure, the District will not be able to recover the value of its investments or collateral securities that are in an outside party's possession. The District does not have a formal policy with respect to custodial credit risk. At June 30, 2016, the District did not have any investments or collateral securities that were subject to custodial credit risk.

**Interest rate risk** - The District does not have a formal policy for interest rate risk. At June 30, 2016, the District had the following investments in debt securities:

Investment Type	Amount	Weighted Average Maturity
County Treasurer's investment pool	\$ 43,565,844	0.63
Total	<u>\$ 43,565,844</u>	

A reconciliation of cash, deposits, and investments to amounts shown on the Statement of Net Position follows:

Cash, deposits, and investments:		Statement of Net Position:	
Cash on hand	\$ 15,858	Cash and investments	\$ 55,763,666
Amount of deposits	18,199,524	Restricted assets:	
Amount of investments	43,565,844	Cash and investments held	
		by County Treasurer	<u>6,017,560</u>
Total	<u>\$ 61,781,226</u>	Total	<u>\$ 61,781,226</u>

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

**Note 3 — Capital Assets**

Capital asset activity for the year ended June 30, 2016, was as follows:

	<b>Balance July 1, 2015</b>	<b>Increases</b>	<b>Decreases</b>	<b>Balance June 30, 2016</b>
Capital assets not being depreciated:				
Land	\$ 26,013,275			\$ 26,013,275
Construction in progress	153,281	\$ 840,573		993,854
Total capital assets not being depreciated	<u>26,166,556</u>	<u>840,573</u>		<u>27,007,129</u>
Capital assets being depreciated:				
Buildings	137,871,866	919,186	\$ 105,659	138,685,393
Improvements other than buildings	29,739,695		22,294	29,717,401
Water rights	1,171,172			1,171,172
Equipment	15,314,349	602,121	1,711,538	14,204,932
Library books	2,001,628	87,172	186,308	1,902,492
Total capital assets being depreciated	<u>186,098,710</u>	<u>1,608,479</u>	<u>2,025,799</u>	<u>185,681,390</u>
Less accumulated depreciation for:				
Buildings	30,125,656	3,059,435	81,071	33,104,020
Improvements other than buildings	8,904,082	1,848,294	22,294	10,730,082
Water rights	35,135	11,712		46,847
Equipment	12,611,194	1,083,358	1,711,538	11,983,014
Library books	1,432,920	95,068	186,308	1,341,680
Total accumulated depreciation	<u>53,108,987</u>	<u>6,097,867</u>	<u>2,001,211</u>	<u>57,205,643</u>
Total capital assets being depreciated, net	<u>132,989,723</u>	<u>(4,489,388)</u>	<u>24,588</u>	<u>128,475,747</u>
Capital assets, net	<u>\$ 159,156,279</u>	<u>\$ (3,648,815)</u>	<u>\$ 24,588</u>	<u>\$ 155,482,876</u>

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

**Note 4 — Long-Term Liabilities**

The following schedule details the District's long-term liability and obligation activity for the year ended June 30, 2016:

	Balance July 1, 2015	Additions	Reductions	Balance June 30, 2016	Due within 1 year
Bonds payable:					
General obligation bonds	\$ 85,940,000	28,895,000	\$ 32,065,000	\$ 82,770,000	\$ 2,950,000
Premium	1,840,574	4,368,792	317,582	5,891,784	317,582
Revenue refunding bonds	7,815,000		1,610,030	6,204,970	2,040,000
Total bonds payable	<u>95,595,574</u>	<u>33,263,792</u>	<u>33,992,612</u>	<u>94,866,754</u>	<u>5,307,582</u>
Capital leases payable	3,190,640		337,559	2,853,081	353,479
Compensated absences payable	2,264,331	1,344,705	1,326,502	2,282,534	802,299
Net pension liability	32,057,173	1,348,604		33,405,777	
Total long-term liabilities	<u>\$ 133,107,718</u>	<u>\$ 35,957,101</u>	<u>\$ 35,656,673</u>	<u>\$ 133,408,146</u>	<u>\$ 6,463,360</u>

**Bonds** – The District's bonded debt consists of general obligation bonds and revenue bonds that are generally callable with interest payable semiannually. Bond proceeds primarily pay for acquiring or constructing capital facilities. In fiscal year 2010, the District issued general obligation bonds totaling \$40 million to fund the purchase of land, the construction of new facilities, the renovation of existing facilities, and the purchase of equipment. In fiscal year 2012, the District issued the remaining \$59 million of voter-approved general obligation bonds to fund the remaining costs associated with these projects. During the year ended June 30, 2016, the District issued general obligation bonds with an average interest rate of 4.12 percent to advance-refund older, higher-rate issues with an average interest rate of 5.15 percent. The District realized net proceeds of \$33,032,632 after payment of \$368,060 in underwriting fees, insurance, and other issuance costs. The District used these proceeds to purchase securities that it placed in an irrevocable trust to provide resources for all future debt service payments on the refunded debt. The partially refunded debt is considered defeased, and related liabilities are not included in the District's financial statements. Details of the refunding transactions are as follows:

Pinal County Community College District  
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Notes to Financial Statements  
June 30, 2016

**General Obligation  
Refunding Bond**

Amount of refunding bonds issued	\$ 28,895,000
Amount of bonds refunded	29,255,000
Reduction in debt service payments	4,360,713
Economic gain	3,564,126

The District repays general obligation bonds from voter-approved property taxes. Bonds outstanding at June 30, 2016, were as follows:

Description	Original Amount Issued	Maturity Ranges	Interest Rates	Outstanding Principal
General Obligation Bonds - Series 2012B	\$58,975,000	7/1/15 - 36	2.0-4.5%	\$50,195,000
General Obligation Bonds - Series 2009A	40,000,000	7/1/15 - 34	4.0-5.25%	3,680,000
GO Refunding Bonds - Series 2016	28,895,000	7/1/17 - 34	2.0-5.0%	28,895,000

Under Article IX of the Arizona Constitution, the total amount of indebtedness of the District may not exceed 15% of the County's secondary property assessed valuation. As of June 30, 2016 the District's total net debt applicable to the limit was 27.74% of the legal debt limit. The bonds are subject to federal arbitrage regulations.

The following schedule details debt service requirements to maturity for the District's bonds payable at June 30, 2016:

Year Ending June 30	<b>General Obligation Bonds</b>	
	Principal	Interest
2017	2,950,000	3,357,435
2018	3,090,000	3,224,976
2019	3,195,000	3,120,826
2020	3,305,000	3,000,176
2021	3,395,000	2,915,176
2022-2026	19,005,000	12,527,180
2027-2031	23,880,000	7,800,904
2032-2036	23,950,000	2,639,600
Total	<u>\$ 82,770,000</u>	<u>\$ 38,586,273</u>

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**Pledged revenue obligations** - During the year ended June 30, 2015, the District issued revenue refunding bonds with an average interest rate of 1.46 percent. The proceeds from the bonds were used to advance refund the outstanding balance of the series 2004 revenue bonds and 2004 pledged revenue obligations which at the date of refunding was \$3.42 million (average interest rate 4.25%) and \$4.305 million (average interest rate 3.97%), respectively. The District realized net proceeds of \$7.815 million and after payment of \$7.812 million to repay debt, underwriting fees, insurance, and other issuance costs the district used the remaining \$2,700 to offset related debt interest costs.

The revenue refunding bonds are pledged with gross revenues and are currently repaid from tuition and fees and dormitory rentals and fees. The District has committed to designate each year, from gross revenue, amounts sufficient to cover the principal and interest requirements on the District's revenue refunding bonds. The total principal and interest remaining on the debt is \$6,204,970 and \$136,766, respectively, with annual requirements ranging from \$2,110,735 to \$2,115,701. Pledged gross revenues have averaged approximately \$74,584,068 over the prior 5 fiscal years and principle and interest payments on the revenue refunding bonds are expected to require 2.8% of gross revenues annually. For the current year, principal and interest paid by the District was \$1,712,346, and total tuition and fees and dormitory rentals and fees, net of scholarship allowances, was \$6,088,586.

Pledged revenue obligation requirements at June 30, 2016, were as follows:

<b>Description</b>	<b>Original Amount Issued</b>	<b>Maturity Ranges</b>	<b>Interest Rate</b>	<b>Oustanding Principal</b>
Revenue Refunding Bonds - Series 2014	\$7,815,000	7/1/15 - 18	1.46%	\$6,204,970

The following schedule details debt service requirements to maturity for the District's revenue refunding bonds payable at June 30, 2016:

	<b>Revenue Refunding Bonds</b>	
	Principal	Interest
Year Ending June 30		
2017	2,040,000	75,701
2018	2,064,970	45,735
2019	2,100,000	15,330
Total	<u>\$ 6,204,970</u>	<u>\$ 136,766</u>

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**Capital leases** - The District has acquired energy-savings equipment under the provisions of a long-term lease agreement classified as a capital lease for accounting purposes because it provides for a bargain purchase option or a transfer of ownership by the end of the lease term.

The assets acquired through the capital lease are as follows:

Improvements other than buildings	\$ 3,087,228
Equipment	2,249,586
Less accumulated depreciation	<u>(3,999,015)</u>
Carrying value	<u><u>\$ 1,337,799</u></u>

The following schedule details debt service requirements to maturity for the District's capital lease payable at June 30, 2016:

Year ending June 30	
2017	473,786
2018	474,900
2019	476,063
2020	477,276
2021	478,540
2022-23	<u>961,078</u>
Total minimum lease payments	3,341,643
Less amount representing interest	<u>(488,562)</u>
Present value of net minimum lease payments	<u><u>\$2,853,081</u></u>

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**Note 5 — Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District participates with other Arizona community college districts and more than 200 Arizona school districts in the Arizona School Risk Retention Trust, Inc. (Trust), a public-entity risk pool. The Trust insures the District against liabilities arising from general liability; professional liability; property, automobile, boiler and machinery liability; and commercial crime risks. The coverage limit for general liability is \$10 million with no deductible except for employer's liability and cyber liability, which is \$500,000 and \$5,000, respectively. The coverage limit for professional liability is \$10 million with no deductible (except for student's clinical practicum, the coverage limit is \$3 million, no deductible). The coverage limit for property insurance is \$177.7 million with a \$1,000 deductible. The coverage limit for automobile liability is \$10 million with no deductible. The coverage limit for commercial crime is \$1,500,000 with a \$100 deductible. The Trust's operating agreement includes a provision for the member to be charged an additional assessment in the event that total claims paid by the Trust exceed the members' contributions and reserves in any single year. The District will be charged for any such assessment in the following year.

The District also carries commercial insurance for other risks of loss, including workers' compensation, accidental death and dismemberment for students and employees, employee travel, and extended reporting for errors and omissions. Settled claims resulting from any of these risks have not exceeded commercial insurance coverage in any of the past 3 fiscal years.

**Insurance Claims** – The District finances uninsured risks of loss for certain health benefits to eligible employees and dependents. The healthcare plan provides coverage for claims up to \$110,000 for each individual per year, not to exceed an aggregate stop loss of \$1 million. The District purchases commercial insurance for claims in excess of these limits. Settled claims have not exceeded the District's coverage for this plan in any of the past 3 fiscal years. An independent administrator provides claim and recordkeeping services for the plan.

The insurance claims payable liability of \$879,795 at June 30, 2016, is the estimated ultimate cost of settling claims that have been reported but not settled and claims that have been incurred but not reported. This estimate is based on historical data for health insurance claims reported during the year, prior-year claims of continuing duration, and claims incurred but not reported as of June 30, 2016. Changes in the District's claims payable for the years ended June 30, 2016, and June 30, 2015, were as follows:

	<b>2016</b>	<b>2015</b>
Claims payable, beginning of year	\$ 567,948	\$ 576,248
Current year claims and changes in estimates	4,851,014	5,055,476
Claims payments	(4,539,167)	(5,063,774)
Claims payable, end of year	<u>\$ 879,795</u>	<u>\$ 567,950</u>

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Note 6 — Operating Leases

The District leases classroom and office space under provisions of a long-term lease agreement classified as an operating lease for accounting purposes. Rental expense under the term of the operating lease was \$450,406 for the year ended June 30, 2016. The operating lease has a remaining non-cancelable term of 5 years and provides a renewal option. The future minimum payments required under the operating lease at June 30, 2016, are as follows:

Year ending June 30	
2017	363,689
2018	378,237
2019	393,366
2020	409,101
2021	425,465
Total minimum lease payments	<u>\$ 1,969,858</u>

Note 7 — Pension and Other Postemployment Benefits

A. Arizona State Retirement System (ASRS)

**Plan Descriptions** – District employees participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 2 and 2.1. The ASRS is a component unit of the State of Arizona. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at [www.azasrs.gov](http://www.azasrs.gov). The District also contributes to the Public Safety Personnel Retirement System (PSPRS), a state administered agent multiple-employer defined benefit pension plan. The net pension liability for PSPRS has not been recorded at June 30, 2016 and no further disclosures are presented due to its relative insignificance to the District’s financial statements.

**Benefits Provided** – The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefits terms. Retirement benefits are calculated on the basis of age, average monthly compensation and service credit as follows:

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**Retirement**

**Initial membership date:**

	<b>Before July 1, 2011</b>	<b>On or after July 1, 2011</b>
Years of service and age required to receive benefit	Sum of years and age equal 80 10 years, age 62 5 years, age 50* any years, age 65	30 years, age 55 25 years, age 60 10 years, age 62 5 years, age 50* any years, age 65
Final average salary based on	Highest 36 consecutive months of last 120 months	Highest 60 consecutive months of last 120 months
Benefit percentage per year of service	2.1% to 2.3%	2.1% to 2.3%

\* With actuarially reduced benefits.

Retirement benefits for members who joined the ASRS prior to September 13, 2013 are subject to automatic cost-of-living adjustments based on excess investment earning. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

**Contributions** – In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2016, statute required active ASRS members to contribute at the actuarially determined rate of 11.47 percent (11.35 percent for retirement and 0.12 percent for long-term disability) of the members' annual covered payroll, and statute required the District to contribute at the actuarially determined rate of 11.47 percent (10.85 percent for retirement, 0.50 percent for health insurance premium benefit, and 0.12 percent for long-term disability) of the active members' annual covered payroll.

In addition, the District was required by statute to contribute at the actuarially determined rate of 9.36 percent (9.17 percent for retirement, .13 percent health benefit and 0.06 percent for long-term disability) of annual covered payroll of retired members who worked for the District in positions that an employee who contributes to the ASRS would typically fill. The District's contributions to the pension plan for the year ended June 30, 2016 were \$2,311,647.

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The District's OPEB contributions for the current and 2 preceding years, all of which were equal to the required contributions, were as follows:

Years ended June 30,	Health Benefit Supplement Fund	Long-Term Disability Fund
2016	\$48,992	\$12,100
2015	\$58,404	\$11,481
2014	\$56,738	\$22,639

**Pension Liability** – At June 30, 2016, the District reported a liability of \$33,405,777 for its proportionate share of the ASRS's net pension liability. The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2014, to the measurement date of June 30, 2015. The District's proportion of the net pension liability was based on the District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2015. The District's proportion measured as of June 30, 2015 was .214 percent, which was a decrease of .003 from its proportion measured as of June 30, 2014.

**Pension Expense and Deferred Outflows/Inflows of Resources** – For the year ended June 30, 2016 the District recognized pension expense for ASRS of \$1,343,615. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 911,571	\$ 1,750,496
Net difference between projected and actual earnings on pension plan investments		\$ 1,070,581
Changes in proportion and differences between district contributions and proportionate share of contributions		709,785
District contributions subsequent to the measurement date	2,311,647	
<b>Total</b>	<b>\$ 3,223,218</b>	<b>\$ 3,530,862</b>

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The \$2,311,647 reported as deferred outflows of resources related to ASRS pensions resulting from district contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ASRS pensions will be recognized in pension expense as follows:

Year Ending June 30	
2017	(1,175,376)
2018	(1,420,154)
2019	(796,587)
2020	772,826

**Actuarial Assumptions** – The significant actuarial assumptions used to measure the total pension liability are as follows:

Actuarial valuation date	June 30, 2014
Actuarial roll forward date	June 30, 2015
Actuarial cost method	Entry age normal
Investment rate of return	8%
Projected salary increases	3-6.75%
Inflation	3%
Permanent benefit increase	Included
Mortality rates	1994 GAM Scale BB

Actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2012.

The long-term expected rate of return on ASRS pension plan investments was determined to be 8.79 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

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<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long-Term Expected Real Rate of Return</b>
Equity	58%	6.79%
Fixed income	25%	3.70%
Real Estate	10%	4.25%
Multi-asset class	5%	3.41%
Commodities	2%	3.93%
Total	100%	

**Discount Rate** – The discount rate used to measure the ASRS total pension liability was 8 percent, which is less than the long-term expected rate of return of 8.79 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board’s funding policy, which established the contractually required rate under Arizona statute. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**Sensitivity of the District’s Proportionate Share of the ASRS Net Pension Liability to Changes in the Discount Rate** – The following table presents the District’s proportionate share of the net pension liability calculated using the discount rate of 8 percent, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7 percent) or 1 percentage point higher (9 percent) than the current rate:

	<b>1% Decrease (7%)</b>	<b>Current Discount Rate (8%)</b>	<b>1% Increase (9%)</b>
District's proportionate share of the net pension liability	\$ 43,772,984	\$ 33,405,777	\$ 26,300,843

**Pension Plan Fiduciary Net Position** – Detailed information about the pension plan’s fiduciary net position is available in the separately issued ASRS financial report.

**Pension Contributions Payable** – The District’s accrued payroll and employee benefits included \$25,861 of outstanding pension contribution amounts payable to ASRS for the year ended June 30, 2016.

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Note 8 — Operating Expenses

The District's operating expenses are presented by functional classification in the Statement of Revenues, Expenses, and Changes in Net Position – Primary Government. The operating expenses can also be classified into the following:

Personal services	\$	35,294,037
Contract services		5,977,145
Supplies and other services		5,955,213
Communications and utilities		2,232,058
Scholarships		7,698,296
Depreciation		6,097,868
Other		1,300,134
Total	<u>\$</u>	<u>64,554,751</u>

Note 9 — Central Arizona College Foundation

**Nature of Activities** - The Central Arizona College Foundation (the "Foundation") was formed in 1968 as an Arizona not-for-profit corporation. The Foundation's mission and purpose is to support the programs and activities of Central Arizona College (the "College"). The Foundation supports student scholarships, faculty development and programs that enrich both campus and community life.

The major activities of the Foundation include providing scholarships to college students, sponsorship of community events and college development activities. Resources to fund these activities are provided mainly from investment income, contributions and grants.

**Basis of Accounting and Financial Statement Presentation** - The financial statements of the Foundation have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables and other liabilities.

The Foundation reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. Temporarily restricted net assets are composed of assets that have been restricted by the donors and contain either time or purpose restrictions plus unspent accumulated investment income on the permanently restricted endowments.

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**Promises to Give** - Unconditional promises to give are recognized as revenues in the period the promise is received and as assets, decreases of liabilities or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Unconditional promises to give that are to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using rates as determined by management applicable to the years in which the promises are received. Amortization of the discounts is included in contribution support.

**Fair Value Measurements and Investments** - A framework for measuring fair value has been established by Accounting Standards and provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy under Accounting Standards are as follows:

Level 1     Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.

Level 2     Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified term (contractual term), the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3     Inputs to the valuation methodology are unobservable and significant to the fair value measurement, and usually reflect the Foundation's own assumptions that market participants would use in pricing the assets (i.e. real estate valuations, broker quotes).

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Investment income or loss (including realized and unrealized gains and losses) on endowment funds are included in the change in temporarily restricted net assets in the accompanying statement of activities. Investment income on other funds is included in the change in

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unrestricted net assets, unless the income or loss is restricted by donor or law. The Foundation invests most of the endowments in an investment pool which is managed by an investment advisor to the Foundation. This is a commission based account and investment fees are assessed on transaction activity.

**Risks and Uncertainty** - The Foundation invests in various types of investments which are exposed to various risks, such as interest rate, market and credit risks. Due to the level of risk associated with certain investments, it is at least reasonably possible that changes in the values of investments will occur in the near term and that such changes, could materially affect the amount reported in the statement of financial position.

**Endowment Funds** - The Foundation's endowment funds consist of approximately 40 funds established for a variety of purposes. The endowment funds include donor-restricted endowment funds. Net assets associated with these endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Foundation follows the Arizona's Management of Charitable Funds Act (MCFA) and its own governing documents. MCFA requires the preservation of endowment funds. When a donor's intent is not expressed, MCFA directs the Foundation to spend an amount that is prudent and consistent with the purposes of the fund, relevant economic factors and the donor's intent that the fund continue in perpetuity.

The Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by MCFA.

In accordance with MCFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) the Foundation's other resources, and (7) the Foundation's investment policies.

*Investment Return Objectives, Risk Parameters and Strategies* - The investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. The Foundation's primary objective is to obtain the best possible return on investments with the appropriate degree of risk and to meet the priorities of the Foundation and Central Arizona College over time. Endowment assets are invested in a well-diversified asset mix that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution, while growing the funds if possible. The Foundation has

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contracted with an asset manager to actively manage the investment portfolio with set objectives.

*Spending Policy* – The Foundation has adopted a spending policy that governs the overall spending from the endowment funds. Under this policy, the amount of funds allocated for expenditure will typically range from 0% to 3% of the rolling prior 28 quarter average market value of the endowment funds, never to exceed 7% of that value. In establishing this practice, the Foundation considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor restrictions, and the possible effects of inflation. The Foundation expects the current spending practice to allow its endowment funds to grow over time.

**Contributions** - Contributions received are recorded as unrestricted, temporarily restricted or permanently restricted, depending on the existence and/or nature of any donor restrictions. All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Contributions of donated non-monetary assets are recorded at their fair value in the period received. Contributions of donated services are recorded if they create or enhance non-financial assets; or if they require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donated services. Donated services received from personnel of the College are recognized as revenue by the Foundation at the amount of the personnel cost recognized by the College. In-kind donations during the year ended June 30, 2016 include donated services for the Foundation Director's salary and benefits in the amount of \$112,187, donated services for the Foundation Secretary's salary and benefits in the amount of \$41,926, and donated facility space in the amount of \$1,800.

**Scholarship Expense and Scholarships Payable** - The College's Financial Aid Office is responsible for determining student eligibility and qualifications under the various scholarship funds and provides the Foundation with a detail of total scholarship funds awarded. Scholarships are expensed for financial statement purposes when the funds are committed by the College's financial aid office.

**Functional Expenses** - Management and general expenses include direct office operation expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Foundation.

**Income Taxes** - The Foundation is exempt from payment of income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. In addition, the Foundation has been classified as a Foundation that is not a private foundation under Section 509(a)(3).

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The Foundation recognizes uncertain tax positions in the financial statements when it is more-likely-than-not the positions will not be sustained upon examination by the tax authorities. At June 30, 2016, the Foundation had no uncertain tax positions that qualify for either recognition or disclosure in the financial statements

Federal income tax returns generally remain open for three years after they are filed and state income tax returns generally remain open for four years after they are filed, and both are subject to examination by taxing authorities.

The Foundation recognizes interest and penalties associated with income taxes in operating expenses. During the year ended June 30, 2016, the Foundation did not have any income tax related interest and penalty expense.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

**Date of Management's Review** - In preparing these financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through September 10, 2016, the date the financial statements were available to be issued.

**Concentration of Credit Risk** - Financial instruments that subject the Foundation to potential concentrations of credit risk consist principally of cash and cash equivalent and investments. The Foundation maintains its cash in bank accounts, which at times may exceed federally insured limits. At June 30, 2016, the bank balances did not exceed the federally insured limits.

The Foundation also maintains cash in accounts with stock brokerage firms. The accounts contain cash and securities. Balances are insured up to \$500,000 (with a limit of \$250,000 for cash) by the Securities Investor Protection Corporation (SIPC). Balances over \$500,000 are insured by the brokerage firms. At June 30, 2016, balances held with the stock brokerage firms exceeded the federally insured limits by \$3,476,922 although, were insured by the brokerage firm. The Foundation has not experienced any losses in such amounts and believes it is not exposed to any significant credit risk on its cash balances.

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**Certificates of Deposit** - Certificates of deposit consisted of the following at June 30, 2016:

<u>Maturity Date</u>	<u>Interest Rate</u>	<u>Amount</u>
3/31/2017	3.00%	<u>\$ 63,826</u>
Long-Term:		
4/1/2020	3.55%	64,292
12/21/2021	3.00%	63,504
4/5/2022	2.80%	59,295
4/4/2023	3.05%	63,220
10/1/2024	3.15%	64,096
3/25/2025	2.95%	55,972
4/15/2025	2.90%	62,937
		<u>\$ 433,316</u>

**Investments** - The following is a summary of the value of investments at June 30, 2016:

Stocks	719,506
Mutual Funds	<u>2,759,678</u>
	<u>\$ 3,479,184</u>

The following schedule summarizes the investment return for the year ended June 30, 2016:

Interest and dividend income	\$ 172,278
Net realized gains	(49,294)
Net unrealized gains	<u>(286,626)</u>
	<u>\$ (163,642)</u>

Investment return is reported net of related investment expenses in the statement of activities. The amount of expense/commissions netted with income was \$27,687 for the year ended June 30, 2016.

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**Fair Value of Financial Instruments** - Investments with readily determinable fair values are measured at fair value in the statement of financial position as determined by quoted market prices in active markets (Level 1).

The following is a summary of these fair values at June 30, 2016:

	Level 1	Level 2	Total
Measured at fair value on a recurring basis			
Stocks	\$ 719,506	\$ -	\$ 719,506
Mutual Funds	2,759,678	-	2,759,678
Total Investments	\$3,479,184	\$ -	\$3,479,184

**Restricted Net Assets** - Permanently restricted net assets are restricted to investment in perpetuity, the income from which is expendable to support services and programs to Central Arizona College and the students of Central Arizona College as designated by the donors. At June 30, 2016, the Foundation held 37 permanently restricted net asset funds. Temporarily restricted net assets are expendable for the purposes designated by their source. At June 30, 2016, the Foundation held 41 temporarily restricted net asset funds.

The nature of these restrictions is as follows:

Permanently restricted net assets

The portion of perpetual endowment funds that is required to be retained permanently either by explicit donor stipulation or by MCFA

\$ 3,313,516

Temporarily restricted net assets

The investment income on perpetual endowment funds subject to a time restriction under MCFA

\$ 187,416

Other net assets temporarily purpose restricted:

Scholarships (non-endowed)

298,681  
\$ 486,097

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

**Endowment Funds** - Endowment funds include funds restricted in perpetuity by the donors. Endowment net asset composition by type of fund as of June 30, 2016 is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Endowment Funds
Permanently restricted funds	\$ (99,658)	\$ 187,416	\$ 3,313,516	\$ 3,401,274

Changes in endowment funds are as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Endowment Funds
Balance, June 30, 2015	\$ -	\$ 269,526	\$ 3,259,483	\$ 3,529,009
Contributions	-	-	54,033	54,033
Interest and dividend income	-	143,639	-	143,639
Realized and unrealized losses	(99,658)	(189,845)	-	(289,503)
Amounts appropriated for expenditure	-	(46,247)	-	(46,247)
Transfers	-	10,343	-	10,343
Balance, June 30, 2016	\$ (99,658)	\$ 187,416	\$ 3,313,516	\$ 3,401,274

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or MCFA requires the Foundation to retain as a fund of perpetual duration. Deficiencies of this nature that are reported in unrestricted net assets were \$99,658 as of June 30, 2016. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new permanently restricted contributions and continued appropriation for certain programs that was deemed prudent by the Board of Directors.

**Concentrations** - Concentrations include contribution income. Each year the Foundation typically receives contributions from donors that are considered significant in relation to total contribution income. These contributions are generally restricted for a specific purpose and are not used for operations. During the year ended June 30, 2016, significant contributions include amounts from two donors whose contributions netted to approximately 29% of total support.

Pinal County Community College District  
(Central Arizona College)  
Notes to Financial Statements  
June 30, 2016

**Related Party Transactions** - The staff members of the Foundation are employees of Central Arizona College. The College donated the cost of salaries and benefits for the Foundation's Director and the Foundation Secretary for the year ending June 30, 2016. In prior years the Foundation would reimburse the college for payroll and other operating expenses paid by Central Arizona College. The balance of accounts payable at June 30, 2016 is primarily made up of amounts due to the College for these expenses. Other College employees assist the Foundation and the Foundation is not charged for their services. No amounts have been recorded for these non-reimbursed payroll costs as the services are deemed to be solely for carrying out the operations of the College activities. In addition, the President of the College is a voting member of the Foundation's Board of Directors. Other College employees, by virtue of their position, provide advisory services within the Foundation. As a result, Central Arizona College has significant input regarding the operations and goals of the Foundation. The current Foundation investment advisor is also a voting member of the foundation board.



**Central  
Arizona  
College**

**Other Required Supplementary  
Information**

Pinal County Community College District  
 (Central Arizona College)  
 Required Supplementary Information  
 Schedule of the District's Proportionate Share of the Net Pension Liability  
 June 30, 2016

**Arizona State Retirement System**

	Reporting Fiscal Year		
	(Measurement Date)		
	2016 (2015)	2015 (2014)	2014 through 2007
District's proportion of the net pension liability	0.21%	0.22%	Information
District's proportionate share of the net pension liability	\$ 33,405,777	\$ 32,057,173	not available
District's covered payroll	\$ 19,528,236	\$ 19,327,742	
District's proportionate share of the net pension liability as a percentage of its covered payroll	171.06%	165.86%	
Plan fiduciary net position as a percentage of the total pension liability	68.35%	69.49%	

Pinal County Community College District  
(Central Arizona College)  
Required Supplementary Information  
Schedule of District Pension Contributions  
June 30, 2016

Arizona State Retirement System	Reporting Fiscal Year			2013 through 2007
	2016	2015	2014	
Statutorily required contribution	\$ 2,311,647	\$ 2,160,799	\$ 2,089,676	Information not available
District's contributions in relation to the statutorily required contribution	2,311,647	2,160,799	2,089,676	
District's contribution deficiency (excess)	\$ -	\$ -		
District's covered payroll	\$ 20,433,419	\$ 19,528,236	\$ 19,327,742	
District's contributions as a percentage of covered payroll	11.31%	11.06%	10.81%	

Pinal County Community College District  
(Central Arizona College)  
Required Supplementary Information  
Notes to Pension Plan Schedules  
June 30, 2016

Note 1 — Change in accounting principle

For the year ended June 30, 2016, the District implemented the provisions of GASB Statement No. 82, *Pension Issues*. The statement changed the measure of payroll that is required to be presented in required supplementary information from covered-employee payroll to covered payroll. Accordingly, payroll amounts presented in the pension plan schedules and related ratios for prior periods have been restated.



**Central  
Arizona  
College**

**Statistical Section**

## **NARRATIVE TO THE STATISTICAL SECTION**

### **Financial Trends**

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

- Net Position by Component
- Changes in Net Position
- Statutory Limit to Budgeted Expenditures

### **Revenue Capacity**

These schedules contain information to help the reader assess the District's most significant local revenue sources

- Property Tax Levies and Collections
- Pinal County Assessed Value and Estimated Actual Value of Taxable Property
- Direct and Overlapping Property Tax Rates
- Pinal County Direct Property Tax Rates
- Assessed Valuation, Tax Rate and Levy History
- Principal Property Tax Payers for Pinal County

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

- Ratios of Outstanding Debt by Type
- Ratio of Net General Obligation Bonded Debt to Assessed Value and Net General Bonded Debt Per Capita
- Ratio of Annual Debt Service Expenditures to Operating Expenses/Expenditures
- Ratio of Pledged Revenue Obligations to Annual Debt Service Expenditures
- Legal Debt Margin Information

### **Demographic and Economic Information**

These schedules offer economic and demographic indicators to help the reader understand the environment within which the District's financial activities take place.

- Principal Employers for Pinal County
- Pinal County Demographic and Economic Statistics
- Economic Indicators for Pinal County
- Miscellaneous Statistics for Pinal County

### **Operating Information**

These schedules provide contextual information about the operations and resources to assist readers in using financial statement information to understand and assess the District's economic information.

- Student Enrollment, Degree and Demographic Statistics
- Historic Enrollment
- Faculty and Staff Statistics
- Capital Asset Information
- Tuition Schedule

**Pinal County Community College District  
Net Position by Component  
Last Ten Fiscal Years**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Net Investment in Capital Assets	\$ 57,763,011	\$ 60,370,065	\$ 60,212,992	\$ 54,487,137	\$ 22,232,514	\$ 22,107,043	\$ 20,365,305	\$ 19,714,853	\$ 16,202,720	\$ 15,918,189
Restricted - Expendable	6,185,680	4,468,022	5,812,903	10,016,468	2,210,949	2,565,183	2,679,369	1,596,057	8,372,183	6,975,613
Restricted - Nonexpendable										
Unrestricted	27,062,723	11,421,044	37,184,168	35,463,703	72,733,072	67,642,071	57,695,264	45,750,655	31,923,782	22,356,953
Total Net Position	<u>\$ 91,011,414</u>	<u>\$ 76,259,131</u>	<u>\$ 103,210,063</u>	<u>\$ 99,967,308</u>	<u>\$ 97,176,535</u>	<u>\$ 92,314,297</u>	<u>\$ 80,739,938</u>	<u>\$ 67,061,565</u>	<u>\$ 56,498,685</u>	<u>\$ 45,250,755</u>

Source: District audited financial statements

**Pinal County Community College District**  
**Changes in Net Position**  
**Last Ten Fiscal Years**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Operating revenues:</b>										
Tuition and fees* (net of scholarship allowances)	\$ 5,803,046	\$ 5,393,072	\$ 5,274,693	\$ 5,997,913	\$ 5,783,033	\$ 5,546,834	\$ 5,341,242	\$ 5,923,455	\$ 4,902,355	\$ 5,155,768
Bookstore income (net of scholarship allowances)	-	-	-	-	-	-	-	-	-	1,242,776
Food service income	-	-	-	-	-	-	-	-	6,537	37,406
Dormitory rentals and fees* (net of scholarship allowances)	285,540	230,773	247,141	281,699	256,706	259,952	263,745	309,758	303,302	261,196
Other operating revenues	571,936	771,800	683,493	1,050,519	706,729	612,877	620,024	440,743	613,591	593,860
Total operating revenues	\$ 6,660,522	\$ 6,395,645	\$ 6,205,327	\$ 7,330,131	\$ 6,746,468	\$ 6,419,663	\$ 6,225,011	\$ 6,673,956	\$ 5,825,785	\$ 7,291,006
* Pledged as security for revenue obligations and bonds										
<b>Operating expenses:</b>										
Educational and General										
Instruction	\$ 22,388,969	\$ 21,167,536	\$ 21,077,842	\$ 20,884,600	\$ 20,278,756	\$ 20,583,431	\$ 20,832,207	\$ 18,913,011	\$ 17,291,369	\$ 16,371,021
Public service	236,315	313,846	260,855	372,572	254,705	246,036	230,119	251,802	271,389	378,081
Academic support	2,419,992	2,667,475	3,181,172	2,964,889	4,340,455	3,363,850	3,318,227	2,934,075	2,553,716	2,522,649
Student services	4,666,489	4,736,622	4,797,955	4,008,712	4,440,378	4,221,676	4,116,052	3,468,481	3,244,400	3,064,131
Institutional Support	14,112,505	12,402,954	13,851,937	13,638,518	12,151,296	10,973,524	10,309,003	9,342,887	10,314,464	10,832,515
Operation and maintenance of plant	5,853,781	6,123,290	6,584,000	5,659,506	4,833,938	4,569,432	4,688,191	4,939,362	4,693,010	4,625,293
Scholarships	7,686,691	8,695,427	9,035,684	10,171,074	11,009,844	10,267,328	8,408,310	4,180,344	2,419,062	1,988,632
Auxiliary enterprise	1,092,141	1,047,126	1,082,034	1,281,191	955,375	985,096	1,012,010	841,553	541,849	2,411,970
Depreciation	6,097,868	6,201,956	5,358,184	4,524,884	3,198,550	3,108,478	3,440,266	3,454,389	2,892,284	2,562,239
Total operating expenses	\$ 64,554,751	\$ 63,356,232	\$ 65,229,663	\$ 63,505,946	\$ 61,463,297	\$ 58,318,851	\$ 56,354,385	\$ 48,325,904	\$ 44,221,543	\$ 44,756,531
Operating Loss	\$ (57,894,229)	\$ (56,960,587)	\$ (59,024,336)	\$ (56,175,815)	\$ (54,716,829)	\$ (51,899,188)	\$ (50,129,374)	\$ (41,651,948)	\$ (38,395,758)	\$ (37,465,525)
<b>Nonoperating revenues (expenses):</b>										
Property taxes	\$ 57,079,404	\$ 48,307,654	\$ 46,906,012	\$ 41,792,777	\$ 41,240,729	\$ 41,515,641	\$ 43,455,031	\$ 35,382,129	\$ 34,802,386	\$ 31,218,546
State appropriations	2,000,000	3,033,200	2,392,700	2,107,800	2,086,200	4,935,100	4,935,100	5,401,293	6,052,000	6,014,700
Government grants	16,236,294	16,364,967	16,385,572	18,162,631	18,712,367	17,681,184	16,122,536	10,367,257	6,655,478	5,422,319
Share of state sales taxes	649,792	649,792	738,258	630,814	643,450	603,286	556,505	538,742	650,602	927,330
Private grants and gifts	198,066	607,478	334,269	434,386	777,473	734,550	596,877	465,941	406,248	394,712
Investment earnings	277,354	120,475	79,625	210,634	308,390	681,310	880,987	954,909	1,389,266	1,015,942
Interest expense on debt	(3,769,810)	(3,994,255)	(4,382,623)	(4,507,546)	(3,390,240)	(2,671,037)	(2,770,824)	(895,443)	(1,126,981)	(1,080,531)
Gain/(Loss) on disposal of capital assets	(24,588)	4,591	(186,722)	109,093	(799,302)	(6,487)	(2,515)		(132,911)	(2,353)
Net nonoperating revenues	\$ 72,646,512	\$ 65,093,902	\$ 62,267,091	\$ 58,940,589	\$ 59,579,067	\$ 63,473,547	\$ 63,773,697	\$ 52,214,828	\$ 48,696,088	\$ 43,910,665
Income before other revenues, expenses, gains and losses	\$ 14,752,283	\$ 8,133,315	\$ 3,242,755	\$ 2,764,774	\$ 4,862,238	\$ 11,574,359	\$ 13,644,323	\$ 10,562,880	\$ 10,300,330	\$ 6,445,140
Capital appropriations	-	-	-	-	-	-	-	-	797,600	3,789,800
Capital grants and gifts	-	-	-	25,999	-	-	34,050	-	150,000	295,456
Increase in net position	\$ 14,752,283	\$ 8,133,315	\$ 3,242,755	\$ 2,790,773	\$ 4,862,238	\$ 11,574,359	\$ 13,678,373	\$ 10,562,880	\$ 11,247,930	\$ 10,530,396
Total net position, July 1	\$ 76,259,131	\$ 68,125,816 <sup>1</sup>	\$ 99,967,308	\$ 97,176,535	\$ 92,314,297	\$ 80,739,938	\$ 67,061,565	\$ 56,498,685	\$ 45,250,755	\$ 34,720,359
Total net position, June 30	\$ 91,011,414	\$ 76,259,131	\$ 103,210,063	\$ 99,967,308	\$ 97,176,535	\$ 92,314,297	\$ 80,739,938	\$ 67,061,565	\$ 56,498,685	\$ 45,250,755

<sup>1</sup> Net position as restated, July 1, 2014 for GASB 68.

Source: District audited financial statements

**Pinal County Community College District  
Statutory Limit to Budgeted Expenditures  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Statutory Expenditure Limitation<sup>1</sup></b>	<b>Budgeted Expenditures Subject to Limitation<sup>2</sup></b>	<b>Unused Legal Limit</b>
2007	33,131,765	33,131,764	1
2008	34,286,446	34,286,445	1
2009	34,558,261	34,558,260	1
2010	37,397,683	37,397,682	1
2011	44,661,427	44,661,426	1
2012	48,815,447	48,815,446	1
2013	47,407,363	47,407,362	1
2014	50,575,442	50,575,441	1
2015	47,753,245	47,753,244	1
2016	46,455,464	- <sup>3</sup>	-

<sup>1</sup> The Statutory Expenditure Limitation is calculated by the Arizona Department of Revenue Economic Estimates commission and applies to Current (General, Auxiliary Enterprises, and Restricted) and Plant Funds (Unexpended and Retirement of Indebtedness).

<sup>2</sup> Budgeted expenditures are net of allowable exclusions.

<sup>3</sup> 2016 data not available at the time this report was published.

Source: Audited Annual Budgeted Expenditure Limitation Reports

**Pinal County Community College District  
Property Tax Levies and Collections  
Last Ten Tax Years**

Tax Year	Original Tax Levy <sup>1</sup>	Adjustments	Adjusted Levy as of 06/30/16	Collected within the Fiscal Year of the Levy <sup>2</sup>		Collections in Subsequent Years	Total Collections to 06/30/16	
				Collections Initial Tax Year	Percentage of Original Levy		Amount	Percentage of Adjusted Levy
2006	30,221,007	38,697	30,259,704	29,151,326	96.46%	\$ 1,091,683	30,243,009	99.94%
2007	34,358,431	(388,528)	33,969,903	32,523,669	94.66%	\$ 1,419,041	33,942,710	99.92%
2008	34,850,119	(42,138)	34,807,981	32,929,240	94.49%	\$ 1,833,207	34,762,447	99.87%
2009	42,592,817	(77,048)	42,515,769	40,473,270	95.02%	\$ 1,982,926	42,456,196	99.86%
2010	40,750,139	(249,486)	40,500,653	38,631,260	94.80%	\$ 1,805,797	40,437,057	99.84%
2011	40,169,269	(829,505)	39,339,764	37,884,199	94.31%	\$ 1,360,869	39,245,068	99.76%
2012	40,522,956	(530,425)	39,992,531	38,640,453	95.35%	\$ 1,253,257	39,893,710	99.75%
2013	44,822,855	(672,163)	44,150,692	42,917,017	95.75%	\$ 1,121,092	44,038,109	99.75%
2014	45,508,829	(562,883)	44,945,946	43,860,643	96.38%	\$ 961,088	44,821,731	99.72%
2015	54,520,894	(923,403)	53,597,491	52,330,717	95.98%	\$ -	52,330,717	97.64%

<sup>1</sup> Includes both primary and secondary taxes.

<sup>2</sup> Amounts collected are on a cash basis.

Source: Pinal County Treasurer's Office Tax Distribution Report and District records

**Pinal County Community College District**  
**Pinal County Assessed Value and Estimated Actual Value of Taxable Property**  
**Last Ten Tax Years**  
(\$ Amounts expressed in thousands)

Tax Year	Primary Assessed Value				Total Taxable Assessed Value <sup>1</sup>	Total Direct Tax Rate	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
	Commercial Property	Residential and Vacant Property	Vacant/Ag Land	Other				
2006	367,878	872,284	225,673	6,325	1,472,160	4.6900	12,523,363	11.76%
2007	406,589	1,186,738	308,491	6,984	1,908,802	4.4036	16,552,287	11.53%
2008	471,977	1,526,547	467,028	7,948	2,473,500	3.8522	21,583,423	11.46%
2009	550,729	1,789,488	530,360	9,975	2,880,552	3.6684	25,251,970	11.41%
2010	561,560	1,470,541	504,035	10,813	2,546,949	4.3213	22,166,148	11.49%
2011	581,044	1,216,288	353,163	9,656	2,160,151	4.3304	18,877,720	11.44%
2012	613,223	1,203,181	325,002	12,377	2,153,783	4.1464	18,747,927	11.49%
2013	651,188	1,136,974	285,853	14,867	2,088,882	4.1343	17,907,662	11.66%
2014	603,138	1,184,374	202,173	15,467	2,005,152	4.1324	18,408,874	10.89%
2015	<sup>2</sup> -	-	-	-	2,057,548	4.3324	-	-

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<sup>1</sup> Property in Pinal County is assessed annually with values being set by either the County Assessor or the Arizona Department of Revenue. The values are the basis for Primary Taxes and annual changes therein are restricted by State Constitution. Assessment ratios are set by the legislature for individual property types. The taxable assessed value is arrived at by multiplying an assessment ratio that has varied from ten percent for residential property, to twenty-five percent for commercial property. Tax rates are per \$100 of assessed value.

<sup>2</sup> Not all 2015 data available at the time this report was published.

Source: Pinal County CAFR 06/30/15 - Pinal County Assessor's Office/AZDOR Abstract of Assessment Roll

**Pinal County Community College District  
Direct and Overlapping Property Tax Rates  
Last Ten Tax Years**

Tax Year	Overlapping Rates										District Tax Rates		
	State Equalization	County	Community College District	Casa Grande Elementary School District	Stanfield Elementary School District	Toltec Elementary School District	Central Arizona Valley Institute of Technology	City of Casa Grande	City of Coolidge	Other	Primary	Secondary	Total
2005	-	4.69	2.10	4.06	5.11	4.88	0.05	0.99	1.52	0.06-26.00	2.10	-	2.10
2006	-	4.44	2.05	4.06	3.35	3.70	0.05	0.91	1.45	0.06-29.00	2.05	-	2.05
2007	-	4.14	1.80	3.72	3.36	3.17	0.05	0.88	1.38	0.05-32.00	1.80	-	1.80
2008	-	3.56	1.41	2.81	3.28	3.06	0.05	1.38	0.99	0.04-35.00	1.41	-	1.41
2009	-	3.36	1.46	2.56	3.08	2.33	0.05	1.34	0.91	0.04-35.00	1.38	0.08	1.46
2010	0.36	4.00	1.59	2.96	3.06	2.33	0.05	1.44	1.12	0.04-35.00	1.47	0.12	1.59
2011	0.43	4.00	1.85	3.14	3.06	2.33	0.05	1.53	1.51	0.04-35.00	1.61	0.25	1.86
2012	0.47	3.80	1.88	3.47	2.83	2.93	0.05	1.58	1.51	0.04-35.00	1.61	0.27	1.88
2013	0.51	3.80	2.25	3.82	2.78	3.76	0.05	1.63	1.86	0.04-35.01	1.89	0.36	2.25
2014	0.51	3.80	2.26	3.60	2.24	3.76	0.05	1.63	1.85	0.04-35.01	1.91	0.35	2.26
2015	0.51	4.00	2.65	3.54	2.83	3.76	0.05	1.63	1.93	0.04-35.00	2.30	0.35	2.65

Source: Pinal County 2015 - 2016 Tax Levies/Rates per \$100 of Valuation - A.R.S. Sec. 42-17151

**Pinal County Community College District  
Pinal County Direct Property Tax Rates  
Last Ten Tax Years**  
(\$ Amounts expressed in thousands)

<b>Tax Year</b>	<b>Assessed Value</b>	<b>County Primary Rate</b>	<b>Library</b>	<b>Flood</b>	<b>Fire</b>	<b>Mary C O'Brien School<sup>1</sup></b>	<b>Total</b>
2006	1,472,160	4.3035	0.0570	0.1100	0.0864	0.1331	4.6900
2007	1,908,802	4.0183	0.0770	0.1300	0.0522	0.1261	4.4036
2008	2,473,500	3.4355	0.0970	0.1500	0.0438	0.1259	3.8522
2009	2,880,552	3.2316	0.0970	0.1700	0.0439	0.1259	3.6684
2010	2,546,949	3.9999	0.0970	0.1700	0.0544	N/A	4.3213
2011	2,160,151	3.9999	0.0970	0.1700	0.0635	N/A	4.3304
2012	2,153,783	3.7999	0.0970	0.1700	0.0795	N/A	4.1464
2013	2,088,882	3.7999	0.0970	0.1700	0.0674	N/A	4.1343
2014	2,005,152	3.7999	0.0970	0.1700	0.0688	N/A	4.1357
2015	2,057,548	3.9999	0.0970	0.1700	0.0655	N/A	4.3324

<sup>1</sup> As of fiscal year 2011 the Mary C. O'Brien School rate is included in the County's Primary Rate.

Source: Pinal County CAFR 06/30/15 - County Tax Records, 2016 Pinal County Legally Adopted Budget and Pinal County Annual Tax Levies/Rates Per \$100 of Valuation

**Pinal County Community College District**  
**Assessed Valuation, Tax Rate and Levy History**  
**Last Ten Fiscal Years**  
(\$ Amounts expressed in thousands)

<b>Fiscal Year</b>	<b>Primary</b>			<b>Secondary</b>		
	<b>Assessed Valuation</b>	<b>Tax Rate</b>	<b>Tax Levy</b>	<b>Assessed Valuation</b>	<b>Tax Rate</b>	<b>Tax Levy</b>
2007	1,472,160	2.0528	30,221	1,547,005	-	-
2008	1,908,802	1.8000	34,358	2,334,827	-	-
2009	2,473,500	1.4100	34,876	3,449,599	-	-
2010	2,880,552	1.3800	39,752	3,398,761	0.0836	2,841
2011	2,546,949	1.4700	37,440	2,673,415	0.1154	3,085
2012	2,160,151	1.6070	34,714	2,218,642	0.2459	5,456
2013	2,153,783	1.6118	34,715	2,177,012	0.2668	5,808
2014	2,088,882	1.8918	39,517	2,005,344	0.3589	7,197
2015	2,005,152	1.9103	38,304	2,040,750	0.3530	7,204
2016	2,057,548	2.3000	47,324	2,057,548	0.3498	7,197

Source: County assessment records and Pinal County 2007-2016 Tax Levies/Rates Per \$100 of Valuation - A.R.S. §42-17151

**Pinal County Community College District  
Principal Property Taxpayers for Pinal County  
Fiscal Year 2015 and Fiscal Year 2006**  
(\$ Amounts expressed in thousands)

Taxpayer	2015			2006		
	Primary Assessed Value	Rank	Percent of Total Value	Primary Assessed Value	Rank	Percent of Total Value
Arizona Public Service Company	\$ 83,263	1	4.15%	\$ 47,844	1	3.94%
CCA Properties of Arizona LLC	43,960	2	2.19%	13,406	5	1.11%
Kinder Morgan (former: El Paso Natural Gas Co.)	17,985	3	0.90%	11,678	6	0.96%
ASARCO LLC/Ray Copper Complex	16,994	4	0.85%	13,715	4	1.13%
Union Pacific Railroad Company	11,934	5	0.60%	5,661	10	0.47%
Arizona Water Company	11,350	6	0.57%	-	-	-
Southwest Gas Corporation	10,858	7	0.54%	9,751	7	0.80%
WP Casa Grande Retail LLC	9,561	8	0.48%	-	-	-
Johnson Utilities	9,113	9	0.45%	-	-	-
Wal-Mart Stores Inc.	8,868	10	0.44%	6,201	9	0.51%
Sundance Energy LLC	-	-	-	19,902	3	1.64%
Qwest Corporation	-	-	-	19,970	2	1.65%
Wal-Mart Stores East, LP	-	-	-	6,633	8	0.55%
Total	<u>\$ 223,886</u>		<u>11.17%</u>	<u>\$ 154,761</u>		<u>12.76%</u>
Total Assessed Value	<u>\$ 2,005,152</u>			<u>\$ 1,212,971</u>		

Source: 2006 data Pinal County CAFR 06/30/15 - County Treasurer Tax Records; 2015 data - Pinal County Treasurer Tax Records

**Pinal County Community College District  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>General Obligation Bonds</b>	<b>GO Refunding Bonds<sup>1</sup></b>	<b>Revenue Bonds</b>	<b>Revenue Refunding Bonds</b>	<b>Premium</b>	<b>Pledged Revenue Obligations</b>	<b>Capital Lease Obligations</b>	<b>Total Outstanding Debt</b>	<b>Percentage of Personal Income<sup>1</sup></b>	<b>Per Capita<sup>1</sup></b>
2007	\$ -	\$ -	\$ 8,595,382	\$ -	\$ -	\$ 11,154,247	\$ 244,613	\$ 19,994,242	0.030%	67
2008	-	-	8,165,000	-	-	10,520,000	5,400,227	24,085,227	0.030%	73
2009	-	-	7,565,000	-	-	9,705,000	4,930,728	22,200,728	0.036%	63
2010	40,000,000	-	6,945,000	-	-	8,870,000	4,667,399	60,482,399	0.014%	170
2011	38,175,000	-	6,300,000	-	-	8,015,000	4,395,559	56,885,559	0.016%	151
2012	93,930,000	-	5,625,000	-	2,103,512	7,135,000	4,114,812	112,908,324	0.008%	295
2013	91,340,000	-	4,920,000	-	2,015,866	6,225,000	3,820,835	108,321,701	0.009%	280
2014	88,680,000	-	4,185,000	-	1,928,220	5,285,000	3,512,996	103,591,216	0.010%	266
2015	85,940,000	-	-	7,815,000	1,840,574	-	3,190,640	98,786,214	0.011%	243
2016	82,770,000	-	-	6,204,970	5,891,784	-	2,853,081	97,719,835	- <sup>2</sup>	-

<sup>1</sup> Pinal County Demographic and Economic Statistics .

<sup>2</sup> Data not available at the time this report was published.

Source: District records, Bureau of Economic Analysis and Arizona Department of Economic Security

**Pinal County Community College District  
Ratio of Net General Obligation Bonded Debt to  
Assessed Value and Net General Bonded Debt Per Capita  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Estimated Population Pinal County (000's)<sup>1</sup></b>	<b>Secondary Assessed Value (000's)</b>	<b>General Obligation Bonds<sup>2</sup></b>	<b>Amount Available for Retirement of GO Bond Debt</b>	<b>Net Bonded Debt</b>	<b>Percentage of Net Bonded Debt to Assessed Value</b>	<b>Net Bonded Debt Per Capita</b>
2006	247	\$ 1,277,269	\$ -	\$ -	\$ -	0.0%	\$ -
2007	300	1,547,005	-	-	-	0.0%	-
2008	328	2,334,827	-	-	-	0.0%	-
2009	351	3,449,599	-	-	-	0.0%	-
2010	356	3,398,761	40,000,000	40,230,780	(230,780)	0.0%	(0.65)
2011	376	2,673,415	38,175,000	14,679,551	23,495,449	0.9%	62.49
2012	383	2,218,642	96,033,512	21,436,424	74,597,088	3.4%	194.77
2013	387	2,177,013	93,355,866	2,072,835	91,283,031	4.2%	235.87
2014	389	2,005,344	90,608,220	520,040	90,088,180	4.5%	231.59
2015	379	2,040,750	87,780,574	3,267,049	84,513,525	4.1%	222.99
2016	417	2,057,548	88,661,784	3,932,263	84,729,521	4.1%	203.19

<sup>1</sup> Demographic and Economic Statistics for Pinal County.

<sup>2</sup> Presented net of original issuance discounts and premiums.

Source: District records, Pinal County Assessors Office, and Arizona Department of Economic Security

Pinal County Community College District  
Ratio of Annual Debt Service Expenditures to Operating Expenses/Expenditures  
Last Ten Fiscal Years

Fiscal Year	GO Bonds		GO Refunding Bonds		Revenue Bonds		Pledged Revenue Obligations		Revenue Refunding Bonds		Capital Lease		Total Debt Service	Total Operating Expenses / Expenditures	Percentage of Debt Service to Operating Expenses / Expenditures		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest					
2007	\$ -	\$ -	\$ -	\$ -	\$ 565,000	\$ 372,681	\$ 765,000	\$ 409,397	\$ -	\$ -	\$ 115,263	\$ 14,467	\$ -	\$ -	\$ 2,241,808	\$ 44,756,531	5.0%
2008	-	-	-	-	580,000	355,506	790,000	384,638	-	-	119,897	9,833	-	-	2,239,874	44,221,543	5.1%
2009	-	-	-	-	600,000	334,806	815,000	361,581	-	-	124,717	5,013	344,782	129,128	2,715,028	48,325,904	5.6%
2010	-	968,696	-	-	620,000	310,406	835,000	339,937	-	-	-	-	263,330	211,654	3,549,023	56,354,385	6.3%
2011	1,825,000	2,870,288	-	-	645,000	284,703	855,000	316,675	-	-	-	-	271,840	200,107	7,268,614	58,318,851	12.5%
2012	3,220,000	2,773,319	-	-	675,000	257,478	880,000	290,650	-	-	-	-	280,746	188,187	8,565,380	61,463,297	13.9%
2013	2,590,000	3,962,018	-	-	705,000	228,134	910,000	262,663	-	-	-	-	293,978	175,832	9,127,625	63,505,946	14.4%
2014	2,660,000	3,890,118	-	-	735,000	196,175	940,000	229,075	-	-	-	-	307,839	162,895	9,121,102	65,229,663	14.0%
2015	2,740,000	3,816,018	-	-	765,000	5,647	980,000	6,653	-	54,197	-	-	322,356	149,347	8,839,219	63,356,232	14.0%
2016	2,810,000	3,739,418	-	-	-	-	-	-	1,610,030	100,920	-	-	337,559	65,765	8,663,692	64,554,751	13.4%

Source: District records

**Pinal County Community College District**  
**Ratio of Pledged Revenue Obligations to Annual Debt Service Expenditures**  
**Last Ten Fiscal Years**

Fiscal Year <sup>2</sup>	Pledged Revenues	Revenue Bonds <sup>1</sup>		Revenue Refunding Bonds <sup>2</sup>		Pledged Revenue Obligations <sup>1</sup>		Total Debt Service	Coverage
		Principal	Interest	Principal	Interest	Principal	Interest		
2007	\$ 6,659,740	\$ 565,000	\$ 372,681	\$ -	\$ -	\$ 765,000	\$ 409,397	\$ 2,112,078	3.15
2008	5,205,657	580,000	355,506	-	-	790,000	384,638	2,110,144	2.47
2009	6,233,213	600,000	334,806	-	-	815,000	361,581	2,111,387	2.95
2010	5,604,987	620,000	310,406	-	-	835,000	339,937	2,105,343	2.66
2011	5,806,786	645,000	284,703	-	-	855,000	316,675	2,101,378	2.76
2012	6,039,739	675,000	257,478	-	-	880,000	290,650	2,103,128	2.87
2013	6,279,612	705,000	228,134	-	-	910,000	262,663	2,105,797	2.98
2014	5,521,834	735,000	196,175	-	-	940,000	229,075	2,100,250	2.63
2015	5,623,845	765,000	5,647	-	54,197	980,000	6,653	1,811,497	3.10
2016	83,101,432	-	-	1,610,030	100,920	-	-	1,710,950	48.57

<sup>1</sup> Revenue bonds and pledged revenue obligations are secured by the District's tuition and fees and dormitory rental and fees revenue.

<sup>2</sup> Revenue refunding bonds issued in 2015, used to refund the outstanding balances of the revenue and pledged revenue bonds, are secured by the District's gross revenues.

Source: District records

**Pinal County Community College District**  
**Legal Debt Margin Information**  
**Last Ten Fiscal Years**  
(Amounts expressed in thousands)

	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Secondary assessed valuation of real and personal property	\$ 1,547,005	\$ 2,334,827	\$ 3,449,599	\$ 3,398,761	\$ 2,673,415	\$ 2,218,642	\$ 2,177,012	\$ 2,005,344	\$ 2,040,750	\$ 2,057,548
Debt Limit, 15% of secondary assessed value	232,051	350,224	517,440	509,814	401,012	332,796	326,552	300,802	306,113	308,632
Total net debt applicable to limit	-	-	-	40,000	38,175	93,930	91,340	88,680	85,940	85,623
Legal Debt Margin	\$ 232,051	\$ 350,224	\$ 517,440	\$ 469,814	\$ 362,837	\$ 238,866	\$ 235,212	\$ 212,122	\$ 220,173	\$ 223,009
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	7.85%	9.52%	28.22%	27.97%	29.48%	28.07%	27.74%

Source: Pinal County Assessor's Office and District Records

**Pinal County Community College District  
Principal Employers for Pinal County  
Fiscal Year 2013 and Fiscal Year 2003**

Employer	2013 <sup>2</sup>			2003		
	Employees <sup>1</sup>	Rank	Percent of Total County Employment	Employees <sup>1</sup>	Rank	Percent of Total County Employment
State of Arizona	3,000	1	2.35%	2,950	1	4.02%
County of Pinal	2,148	2	1.68%	1,817	2	2.48%
Correction Corporation of America	1,186	3	0.93%	1,300	4	1.77%
Walmart	1,136	4	0.89%	-	-	-
Banner Casa Grande Medical Center	800	5	0.63%	790	6	1.08%
Harrah's Phoenix Ak-Chin	600	6	0.47%	-	-	-
Central Arizona Detention Center	590	7	0.46%	-	-	-
Hexcel Corporation	550	8	0.43%	-	-	-
Abbott Nutrition	500	9	0.39%	-	-	-
Frito-Lay Inc	450	10	0.35%	450	9	0.61%
TRW Inc.	-	-	-	1,700	3	2.32%
ASARCO Inc. (Groupo Mexico)	-	-	-	1,240	5	1.69%
Casa Grande Elementary School District	-	-	-	625	7	0.85%
Desert Valley Care Center	-	-	-	520	8	0.71%
Arch Chemicals	-	-	-	400	10	0.55%

<sup>1</sup> Estimated number of full-time equivalent employees.

<sup>2</sup> Schedule contains the most recent information available at time of production, which is 2013.

Source: Pinal County CAFR 06/30/15; 2013 source - Central Arizona Association of Governments; 2003 Source - FY02/03 Pinal County CAFR

Total County Employment Source: Arizona Office of Employment and Population Statistics, in cooperation with the U.S. Dept. of Labor, Bureau of Labor Statistics

**Pinal County Community College District**  
**Pinal County Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
(\$ Amounts expressed in thousands)

<b>Fiscal Year</b>	<b>Population<sup>1</sup></b>	<b>Personal Income<sup>2</sup></b>	<b>Per Capita Income<sup>2</sup></b>	<b>Unemployment Rate<sup>1</sup></b>
2006	247	\$ 5,001,332	20	5.0%
2007	300	6,041,934	20	4.8%
2008	328	7,164,122	22	4.7%
2009	351	7,892,358	22	6.6%
2010	356	8,259,897	23	12.1%
2011	376	8,860,496	24	11.9%
2012	383	9,301,723	24	9.2%
2013	387	9,793,208	25	9.1%
2014	389	9,932,684	26	8.1%
2015	406	10,387,778	26	6.5%

<sup>1</sup> Population data through 09/10 and Unemployment data through 10/11 from the Arizona Department of Commerce, Arizona Workforce Informer. For 10/11 the population data is from the US Census Bureau, American FactFinder for the 2010 census. For 11/12 through 13/14 the population data is from the US Department of Commerce, Bureau of Economic Analysis, Regional Data and the Unemployment data is from Arizona Department of Administration, Office of Employment and Population Statistics, LAUS (Local Area Unemployment Statistics) Reference Tables for calendar year data. For 14/15 the population data is from the US Census Bureau, QuickFacts.

<sup>2</sup> Personal income and per capita income data is obtained from the Arizona Department of Economic Security, Arizona Regional Economic Profile through 06/07, from the U.S. Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts for 07/08 through 13/14.

Source: Pinal County CAFR 06/30/15; Arizona Department of Administration, Office of Employment and Population Statistics, LAUS (Local Area Unemployment Statistics) Reference Tables for calendar year data.



**Pinal County Community College District  
Miscellaneous Statistics for Pinal County**

<b>Established</b>	February 1, 1875
<b>Geographical Location</b>	South central portion of Arizona
<b>Total Area</b>	5,374 Square Miles
<b>County Seat</b>	Florence

<b>Population</b>	<b>2000</b>	<b>2010</b>	<b>2014</b>
Pinal County		375,770	379,128
State of Arizona	5,130,632	6,392,310	6,479,703

	<b>% of Total</b>	
	<b>Pinal County</b>	<b>State of Arizona</b>
Persons under 3 years, percent, 2014	4.2%	4.0%
Persons 3 to under 18, percent 2014	21.6%	20.9%
Persons 18 to under 29, percent 2014	14.9%	16.8%
Persons 30 to under 39, percent 2014	14.4%	12.9%
Persons 40 to under 49, percent 2014	12.4%	12.9%
Persons 50 to under 59, percent 2014	11.6%	12.4%
Persons 60 years and over, percent, 2014	20.9%	20.0%
Female persons, percent, 2014	47.8%	50.3%

	<b>% of Total</b>	
	<b>Pinal County</b>	<b>State of Arizona</b>
White alone, percent, 2014	78.8%	79.2%
Black or African American alone, percent, 2014	4.7%	4.2%
American Indian and Alaska Native alone, percent, 2014	5.2%	4.4%
Asian alone, percent, 2014	2.0%	3.0%
Two or More Races, percent, 2014	9.2%	9.2%
	<b>100.00%</b>	<b>100.00%</b>

Source: U.S. Census Bureau and Arizona Department of Economic Security and Arizona Association of Counties Office of Employment & Population Statistics, Arizona Department of Administration  
Arizona Department of Economic Security: *Arizona Counties Demographics and DES Client/Provider Summary Handbook 2014.* Accessed September 21, 2016.  
[https://www.azdes.gov/InternetFiles/Pamphlets/pdf/Arizona\\_County\\_Demographics\\_Handbook\\_2014.pdf/](https://www.azdes.gov/InternetFiles/Pamphlets/pdf/Arizona_County_Demographics_Handbook_2014.pdf/).

As of September 21, 2016 this is the most recent data available at time of publication.

**Pinal County Community College District  
Student Enrollment, Degree and Demographic Statistics  
Last Ten Fiscal Years**

Student Enrollment										
Fiscal Year	Enrollment		Gender			Residency				
	Full-Time	Part-Time	Male	Female	Not Recorded	Resident	Out of County	Out of State	Foreign	Not Identified
2007	1,831	9,580	48.6%	50.4%	1.0%	70.4%	20.7%	4.0%	0.4%	4.5%
2008	1,747	10,492	48.8%	51.0%	0.2%	73.9%	23.0%	2.2%	0.3%	0.6%
2009	2,061	11,915	48.5%	51.0%	0.5%	74.8%	21.5%	2.4%	0.2%	1.1%
2010	2,491	12,538	45.8%	53.8%	0.4%	73.8%	20.6%	2.7%	0.2%	2.7%
2011	2,546	12,100	43.0%	56.6%	0.4%	73.0%	16.5%	3.2%	0.2%	7.1%
2012	2,656	11,752	42.3%	57.1%	0.6%	76.3%	17.5%	4.0%	0.2%	2.0%
2013	2,367	10,849	41.0%	58.9%	0.1%	76.5%	17.0%	4.3%	0.2%	2.0%
2014	2,103	9,643	40.3%	59.4%	0.3%	77.4%	16.4%	4.2%	0.2%	1.8%
2015	2,017	8,684	40.2%	59.2%	0.6%	78.3%	16.4%	4.2%	0.3%	0.9%
2016	1,901	8,330	40.3%	58.8%	0.9%	77.7%	16.7%	3.7%	0.3%	1.5%

Degrees and Certificates Awarded		
Fiscal Year	Degrees Awarded	Certificates Awarded
2007	296	1,244
2008	288	1,157
2009	317	829
2010	356	559
2011	440	534
2012	518	513
2013	552	563
2014	532	360
2015	569	541
2016	589	551

Demographic Statistics										
Fiscal Year	Age		Ethnic Background							
	Median	Average	Asian American	African American	Hawaiian-Pacific Islander	Native American	Hispanic	White	Other	Not Identified
2007	32	34	1.3%	6.4%	0.3%	5.4%	31.3%	51.1%	0.7%	3.5%
2008	32	33	1.1%	6.5%	0.3%	5.4%	29.3%	52.3%	0.7%	4.4%
2009	30	32	1.2%	6.8%	0.3%	5.3%	28.4%	51.3%	0.8%	5.9%
2010	28	31	1.2%	7.0%	0.4%	5.5%	27.6%	50.3%	1.3%	6.7%
2011	27	30	1.4%	7.1%	0.5%	5.8%	27.1%	50.0%	2.1%	6.0%
2012	26	30	1.4%	7.3%	0.5%	5.3%	28.0%	48.6%	2.6%	6.3%
2013	25	29	1.4%	7.3%	0.5%	5.1%	28.9%	47.1%	3.1%	6.6%
2014	24	28	1.7%	7.0%	0.5%	5.1%	29.1%	45.9%	3.3%	7.4%
2015	24	28	1.7%	6.6%	0.5%	4.8%	28.6%	45.5%	3.7%	8.7%
2016	23	28	1.9%	6.6%	0.5%	5.1%	29.5%	43.9%	3.9%	8.5%

Source: District Records

**Pinal County Community College District  
Historic Enrollment  
Last Ten Fiscal Years**

	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Headcount</b>	10,231	10,701	11,746	13,216	14,408	14,646	15,029	13,976	12,239	11,411
<b>Full time student enrollment (FTSE) by campus</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
Aravaipa	73.89	83.51	75.10	95.95	134.68	149.31	143.03	134.33	117.28	117.86
Arizona Learning System	-	-	-	-	-	-	1.05	0.10	-	-
Arizona State Prison	135.15	150.08	171.87	301.92	410.70	443.58	583.28	802.80	844.08	1,012.85
Casa Grande Center	45.48	60.95	81.22	83.97	18.80	33.32	31.25	12.23		0.15
Central Corporate Center	70.97	100.47	112.40	123.11	96.94	91.15	113.12	198.67	102.69	-
Coolidge	-	-	-	65.84	25.08	20.37	34.21	29.11	-	-
District/Statewide Programs	-	-	-	1.20	732.73	848.11	775.67	608.19	507.71	401.40
Florence Center	1.97	3.58	10.80	10.77	10.43	17.63	27.72	27.57	21.77	46.13
Maricopa Campus	276.74	265.45	259.50	180.58	122.15	117.48	101.02	74.83	42.65	32.42
Saddlebrooke Center	-	-	1.90	4.45	6.16	9.24	4.12	-	-	-
San/Tan Johnson Ranch	329.29	287.67	216.58	213.12	201.22	191.72	154.67	34.33	4.75	12.52
Signal Peak	1,392.33	1,424.56	1,595.98	1,733.90	2,603.57	2,472.13	2,315.79	1,852.60	1,671.50	1,671.65
Superstition Mountain	386.42	457.15	509.71	603.32	588.35	524.96	516.05	422.03	340.57	331.13
Virtual <sup>2</sup>	1,236.47	1,296.62	1,390.58	1,475.23	193.42	-	-	-	-	-
WFD-East <sup>1</sup>	-	-	-	-	5.10	7.60	15.08	22.59	21.14	40.17
WFD-North <sup>1</sup>	-	-	-	-	29.00	67.30	76.23	51.15	22.40	-
WFD-West <sup>1</sup>	-	-	-	-	67.95	135.27	143.52	136.29	115.75	156.92
<b>Total District FTSE</b>	<b><u>3,948.71</u></b>	<b><u>4,130.04</u></b>	<b><u>4,425.64</u></b>	<b><u>4,893.36</u></b>	<b><u>5,246.28</u></b>	<b><u>5,129.17</u></b>	<b><u>5,035.81</u></b>	<b><u>4,406.82</u></b>	<b><u>3,812.29</u></b>	<b><u>3,823.20</u></b>

<sup>1</sup> Starting in 2013 WFD (Workforce Development) numbers were combined with the other campuses.

<sup>2</sup> Beginning in 2012 FTSE from online classes is being counted as a separate campus. In previous years online courses were credited to the campus that originated the course.

Source: District Records

**Pinal County Community College District  
Faculty and Staff Statistics  
Last Ten Fiscal Years**

	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
Full-Time										
Teaching	107	96	92	95	91	90	91	94	93	96
Non-Teaching										
Support	115	110	119	122	125	120	122	125	116	120
Managerial & Technical	127	137	130	131	127	118	123	118	107	100
Administration	15	14	13	15	16	17	17	18	13	21
Total Non-Teaching	257	261	262	268	268	255	262	261	236	241
Total Full-Time	364	357	354	363	359	345	353	355	329	337
Part-Time										
Teaching	272	311	381	420	428	381	298	116	220	259
Non-Teaching	260	244	204	194	254	254	174	235	156	131
Total Part-Time	532	555	585	614	682	635	472	351	376	390
Total Employees	896	912	939	977	1041	980	825	706	705	727

Source: District Records

**Pinal County Community College District  
Capital Asset Information  
Last Ten Fiscal Years**

Asset Type	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Capital assets not being depreciated											
Land	\$ 26,013,275	\$ 26,013,275	\$ 26,013,275	\$ 26,013,275	\$ 26,013,275	\$17,326,623	\$ 4,202,798	\$ 2,545,147	\$ 2,545,147	\$ 2,545,147	\$ 2,545,147
Construction in progress	993,854	153,281	-	44,097,762	41,350,472	12,497,822	216,015	110,250	-	68,365	-
Total capital assets not being depreciated	<u>27,007,129</u>	<u>26,166,556</u>	<u>26,013,275</u>	<u>70,111,037</u>	<u>67,363,747</u>	<u>29,824,445</u>	<u>4,418,813</u>	<u>2,655,397</u>	<u>2,545,147</u>	<u>2,613,512</u>	<u>2,545,147</u>
Capital assets being depreciated:											
Buildings	138,685,393	137,871,866	137,281,629	96,647,063	61,076,660	50,430,071	50,648,346	49,953,525	45,814,621	44,696,363	44,752,067
Improvements other than buildings	29,717,401	29,739,695	29,705,822	22,217,817	14,536,352	7,867,171	7,375,906	7,375,906	7,375,906	4,288,677	4,234,087
Water rights	1,171,172	1,171,172	1,171,172	1,171,172	1,171,172	-	-	-	-	-	-
Other intangibles	-	-	-	25,999	11,750	-	-	-	-	-	-
Equipment	14,204,932	15,314,349	14,830,718	15,149,558	13,595,640	17,776,296	18,058,727	16,446,224	16,091,821	13,132,549	11,996,832
Library books	1,902,492	2,001,628	1,888,256	1,683,083	1,499,840	1,754,876	1,678,809	1,621,410	1,541,105	1,467,263	1,403,409
Total capital assets being depreciated	<u>185,681,390</u>	<u>186,098,710</u>	<u>184,877,597</u>	<u>136,894,692</u>	<u>91,891,414</u>	<u>77,828,414</u>	<u>77,761,788</u>	<u>75,397,065</u>	<u>70,823,453</u>	<u>63,584,852</u>	<u>62,386,395</u>
Less accumulated depreciation for:											
Buildings	33,104,020	30,125,656	27,082,762	24,899,090	22,953,066	21,811,421	20,833,263	19,595,680	18,260,598	17,070,134	15,895,375
Improvements other than buildings	10,730,082	8,904,082	7,045,881	5,368,570	4,264,299	3,783,553	3,309,991	2,839,474	2,381,234	2,023,350	1,767,007
Water rights	46,847	35,135	11,712	-	-	-	-	-	-	-	-
Other intangibles	-	-	-	13,000	1,175	-	-	-	-	-	-
Equipment	11,983,014	12,611,194	11,599,555	12,650,299	11,389,781	14,226,818	14,070,294	12,416,216	11,235,991	10,059,676	9,246,439
Library books	1,341,680	1,432,920	1,346,754	1,265,932	1,195,653	1,420,348	1,349,410	1,285,511	1,202,830	1,132,773	1,053,728
Total accumulated depreciation	<u>57,205,643</u>	<u>53,108,987</u>	<u>47,086,664</u>	<u>44,196,891</u>	<u>39,803,974</u>	<u>41,242,140</u>	<u>39,562,958</u>	<u>36,136,881</u>	<u>33,080,653</u>	<u>30,285,933</u>	<u>27,962,549</u>
Total capital assets being depreciated (net)	<u>128,475,747</u>	<u>132,989,723</u>	<u>137,790,933</u>	<u>92,697,801</u>	<u>52,087,440</u>	<u>36,586,274</u>	<u>38,198,830</u>	<u>39,260,184</u>	<u>37,742,800</u>	<u>33,298,919</u>	<u>34,423,846</u>
<b>Capital assets, (net)</b>	<u>\$ 155,482,876</u>	<u>\$ 159,156,279</u>	<u>\$ 163,804,208</u>	<u>\$ 162,808,838</u>	<u>\$ 119,451,187</u>	<u>\$66,410,719</u>	<u>\$42,617,643</u>	<u>\$41,915,581</u>	<u>\$40,287,947</u>	<u>\$35,912,431</u>	<u>\$36,968,993</u>

Source: District audited financial statements

**Pinal County Community College District  
Tuition Schedule  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Annual Tuition Rates<sup>1</sup></b>	<b>Tuition per Credit Hour</b>
2007	1,500	50
2008	1,710	57
2009	1,800	60
2010	1,860	62
2011	1,950	65
2012	2,100	70
2013	2,160	72
2014	2,310	77
2015	2,400	80
2016	2,460	82

<sup>1</sup> Tuition based on one year of full-time equivalent credit for in-state students at District's base tuition rate.

Source: District Records