

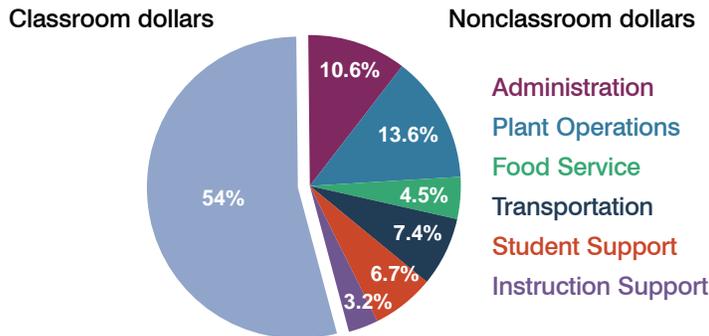
Florence Unified School District

Pinal County
Peer groups: Efficiency Group 4, Achievement Group 4
Legislative district(s): 23

District size: Medium-Large
Students attending: 7,925
Number of schools: 9

OPERATIONAL EFFICIENCY

Spending by operational area



5-year trend

Total spending per pupil increased by 13 percent. Spending in the classroom was very inconsistent year to year, decreasing significantly overall from 63.2 to 54 percent. Spending on administration, plant operations, transportation, student support, and instruction support increased, while spending on food service remained stable.

District's cost measures relative to peer group

| Operational Area | Measure | District | Peer Average | State Average |
|------------------|----------------------------|----------|--------------|---------------|
| Administration | Cost per pupil | \$720 | \$736 | \$728 |
| | Students per administrator | 75 | 65 | 66 |
| Plant Operations | Cost per square foot | \$5.98 | \$5.52 | \$6.10 |
| | Square footage per student | 155 | 169 | 152 |
| Food Service | Cost per meal equivalent | \$2.67 | \$2.60 | \$2.45 |
| Transportation | Cost per mile | \$2.02 | \$2.93 | \$3.39 |
| | Miles per rider | 587 | 324 | 283 |



Per-pupil spending by operational area

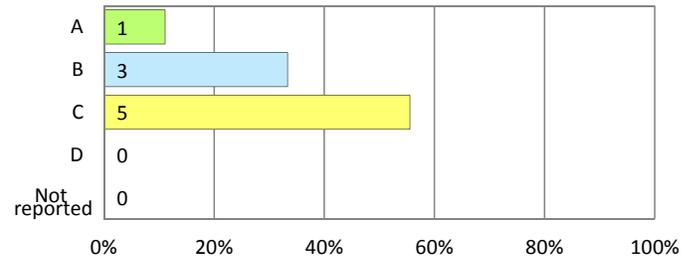
| | District | | Peer 2011 | State 2011 | National 2009 |
|------------------------------|----------------|----------------|----------------|----------------|-----------------|
| | 2010 | 2011 | | | |
| Total | \$6,870 | \$6,801 | \$7,026 | \$7,485 | \$10,591 |
| Classroom dollars | \$3,939 | \$3,669 | \$3,783 | \$4,098 | \$6,456 |
| Nonclassroom dollars: | \$2,931 | \$3,132 | \$3,243 | \$3,387 | \$4,135 |
| Administration | 679 | 720 | 736 | 728 | 1,147 |
| Plant Operations | 911 | 928 | 917 | 927 | 1,033 |
| Food Service | 283 | 304 | 351 | 375 | 404 |
| Transportation | 455 | 505 | 360 | 352 | 443 |
| Student Support | 402 | 456 | 528 | 571 | 573 |
| Instruction Support | 201 | 219 | 351 | 434 | 535 |

STUDENT ACHIEVEMENT AND TEACHER INFORMATION

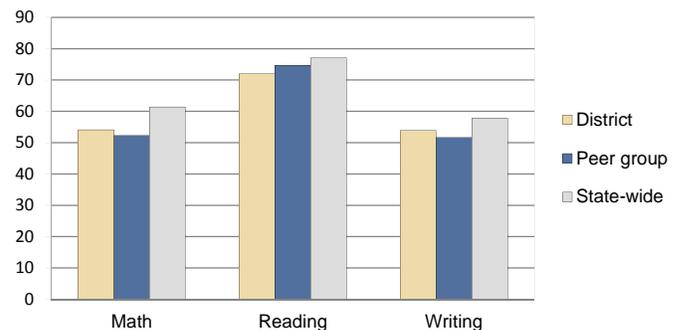
District and school letter grades

District grade: **B**

School grades (number and percentage):



Percentage of students meeting state standards (AIMS)



Student and teacher information

| Measure | District | Peer Average | State Average |
|--------------------------------------|----------|--------------|---------------|
| Attendance rate | 94% | 95% | 95% |
| Graduation rate (2010) | 67% | 77% | 78% |
| Poverty rate (2010) | 12% | 11% | 22% |
| Students per teacher | 17.8 | 15.6 | 18.1 |
| Average teacher salary | \$39,742 | \$38,961 | \$45,637 |
| Average years of experience | 8.5 | 10.0 | 10.9 |
| Percent of teachers in first 3 years | 16% | 19% | 16% |

Proposition 301 pay, goals, and results

Average additional salary earned by teachers: \$2,726

| Type of goal | Goal met? |
|----------------------------------|-----------|
| Student achievement | ■ |
| Dropout/graduation rates | - |
| Student attendance | ■ |
| Parent/student satisfaction | ■ |
| Teacher attendance | - |
| Teacher professional development | ■ |
| Teacher evaluations | ■ |
| Tutoring | - |
| Other | - |

■ = yes, □ = no, ▴ = partially, and - = no goal set