Cedar Unified School District

Navajo County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 20¹ Students attending: 118

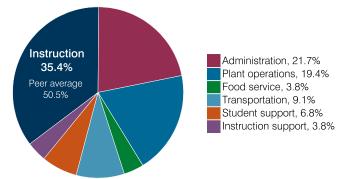
Legislative district(s): 7

Number of schools:

OPERATIONAL EFFICIENCY

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Spending by operational area



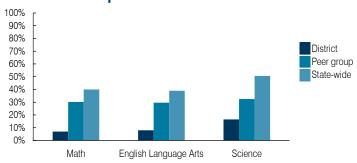
ADE-assigned school letter grades

Grade	Number of schools	Percentage of schools	
A	0	0%	
В	0	0%	
С	0	0%	
D	1		100%
F	0	0%	

Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$5,465	\$3,064	\$860
Administration	Students per administrative position	18	33	66
Plant	Cost per square foot	\$3.83	\$7.31	\$6.34
operations	Square footage per student	1,274	371	156
Food service	Cost per meal	\$3.39	\$5.79	\$3.02
Transportation	Cost per mile	\$3.41	\$1.94	\$4.05
Transportation	Cost per rider	\$2,021	\$1,614	\$1,301

Students who passed State assessments



Per pupil spending

			Peer	State
	District		average	average
Spending by area	2017	2018	2018	2018
Instruction	\$ 11,317	\$ 8,924	\$ 8,493	\$ 4,480
Administration	6,285	5,465	3,064	860
Plant operations	6,134	4,877	2,439	988
Food service	980	948	932	425
Transportation	2,244	2,302	973	388
Student support	1,359	1,727	656	693
Instruction support	927	969	400	462
Total operational	29,246	25,212	16,957	8,296
Land and buildings	486	281	965	827
Equipment	97	922	562	409
Interest	311	0	25	228
Other	0	0	88	169
Total nonoperational	894	1,203	1,640	1,633
Total per pupil spending	\$ 30,140	\$ 26,415	\$18,597	\$ 9,929

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	91%	94%	94%
Graduation rate (2017)	N/A	N/A	N/A
Poverty rate (2017)	38%	39%	19%
Special education population	18%	17%	12%
Students per teacher	10.7	12.3	18.4
Average teacher salary	\$42,382	\$46,899	\$48,951
Amount from Prop 301	\$2,000	\$4,418	\$6,411
Average years of teacher experience	17.8	13.4	11.4
Percentage of teachers in first 3 years	0%	6%	19%

Per pupil revenues

	District		average	average	
Revenues by source	2017	2018	2018	2018	
Federal	\$ 19,274	\$ 18,077	\$ 3,021	\$ 1,317	
State	8,312	8,062	4,788	4,011	
Local	1,534	1,398	12,812	4,592	
Total per pupil revenues	\$29,120	\$27,537	\$ 20,621	\$ 9,920	
Select revenues from common sources					
Equalization formula funding	\$ 8,836	\$ 8,417	\$ 8,282	\$ 5,585	
Grants	10,599	10,182	3,020	1,241	
Donations and tax credits	8	12	125	90	

Peer

State

Number of peers

Select revenues from less common sources receiving				
Desegregation	\$ 0	\$ 0	0 of 56	
Small school adjustment	0	0	45 of 56	
Federal impact aid	8,822	8,187	5 of 56	
Voter-approved levy increases	0	0	5 of 56	

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

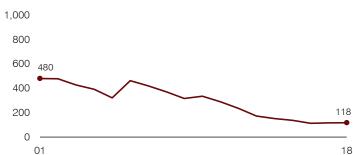
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Instructional spending percentage

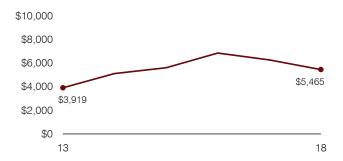
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 Percentage: 45.4 43.5 45.3 41.6 43.0 48.1 44.8 44.8 44.5 40.2 39.2 43.1 34.6 37.0 33.6 37.1 38.7 35.4

TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

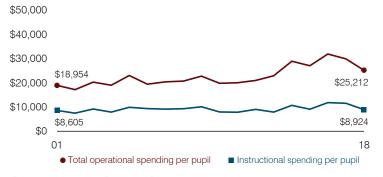
Students attending



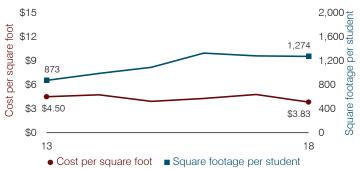
Administrative cost per pupil



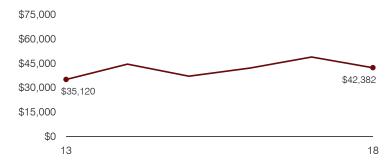
Total operational and instructional spending per pupil (inflation adjusted to 2018 dollars)



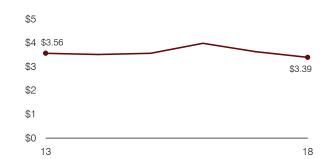
Plant cost per square foot and square footage per student



Average teacher salary



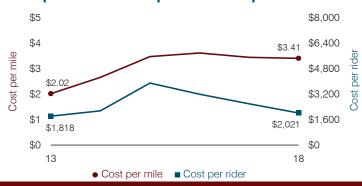
Food service cost per meal



Financial stress assessment

Overall financial stress	level: High	
Measure: 2016 through	2018	Assessment
Change in number of dis	trict students	Small school adjustment
Spending exceeded ope	rating/capital budgets	No overspending
Spending increase election	No election held	
Operating reserve percer	56.2%, Increasing	
Years of capital reserve I	More than 3 years	
Current financial and inte	Marginally compliant	
Low	Low Moderate	

Transportation costs per mile and per rider



Arizona Auditor General

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