

PERMANENT FILE

DEBRA K. DAVENPORT, CPA AUDITOR GENERAL

STATE OF ARIZONA OFFICE OF THE AUDITOR GENERAL

MELANIE M. CHESNEY DEPUTY AUDITOR GENERAL

December 21, 2012

The Honorable Carl Seel, Chair Joint Legislative Audit Committee

The Honorable Rick Murphy, Vice Chair Joint Legislative Audit Committee

Dear Representative Seel and Senator Murphy:

Our Office has recently completed an 18-month followup of the Department of Economic Security, Division of Children, Youth and Families—Child Protective Services—Contractor Payments regarding the implementation status of the 12 audit recommendations (including sub-parts of the recommendations) presented in the performance audit report released in March 2011 (Auditor General Report No. CPS-1101). As the attached grid indicates:

- 9 have been implemented; and
- 3 have been partially implemented.

Unless otherwise directed by the Joint Legislative Audit Committee, this concludes our followup work on the Department's efforts to implement the recommendations from the March 2011 performance audit report.

Sincerely,

Dale Chapman, Director Performance Audit Division

DC:ss Attachment

cc: Cl

Clarence Carter, Director

Department of Economic Security

Department of Economic Security, Division of Children, Youth and Families—Child Protective Services— **Contractor Payments Auditor General Report No. CPS-1101** 18-Month Follow-Up Report

Recommendation

that the Division will reimburse.

Status/Additional Explanation

or

Finding 1:		Division spent some monies inappropriately and should improve contractor payment oversight	
1.1	The Division should use its newly allocated internal auditors to:		
	nonre revie July recov	duct ongoing reviews of contractor and ecurring payments, including targeted ews of contractor payments made between 2004 and February 2010, identify and ver overpayments, and develop mmendations for operational improvements;	Implemented at 6 months
	poter but o	yze and investigate, as appropriate, the ntial duplicate payments auditors identified did not review and recover any monies paid for; and	Implemented at 6 months
	autor and	duct ongoing monitoring of division mated payment data, including producing reviewing a quarterly report listing potential cate payments.	Implemented at 6 months
1.2	than \$5	sion should take steps to recover the more 1,500 paid to contractors in error if it es that it is cost-effective to do so.	Implemented at 6 months
1.3	implement policies	ision should finalize its development and ntation of written payment-processing and procedures and ensure all paymenting staff are trained on the policies and es.	Implemented at 6 months
1.4	payment- superviso	rision should complete consolidating its -processing operations and hire additional ory personnel to ensure payment- ng staff are properly supervised.	Implemented at 6 months
1.5	authoriza	vision should establish unique service ation codes in the CHILDS system for all int-specific invoiced services to improve the sability to better detect duplicate payments.	Implemented at 6 months
1.6		artment and the Division should ensure that contracts clearly identify the types of costs	Implemented at 6 months

Finding 2: Department paid nearly \$1.4 million in late claims without following required procedures, but has taken action to help ensure it appropriately processes these claims in the future

- 2.1 The Department should ensure that its staff comply with its policy and procedures on processing prior year claims, including obtaining Department of Administration and/or legislative approval, as needed.
- Implemented at 6 months
- 2.2 The Division should develop and implement policies and procedures to ensure payment-processing staff monitor contractors' adherence with contractual time frames for submitting payment claims and alert their supervisors when a pattern of noncompliance occurs so that corrective action can be taken.

Partially implemented at 18 months

The Division has developed policies and procedures and has implemented some aspects of these policies and procedures, such as regularly reviewing invoice receipt logs for overdue invoices. However, the Division reported that it does not expect to begin reviewing these logs for patterns of noncompliance until January 2013.

Finding 3: Division more consistently managing and safeguarding bus passes

- 3.1 The Division should ensure that its staff comply with its policy and procedures on securing and issuing bus passes.
- Partially implemented at 18 months

The Division is conducting periodic audits to assess and help ensure staff's compliance with its bus pass policy and procedures. However, the audits have identified instances of staff noncompliance with the policy and procedures.

3.2 The Division should periodically reconcile bus pass logs and supporting documents to ensure that the number of passes purchased is reconciled to the number of distributed and undistributed passes.

Partially implemented at 18 months

The Division is conducting periodic audits to assess staff's implementation of its bus pass reconciliation procedures. However, the audits have identified instances where bus passes have not been reconciled or where the information needed for the reconciliation is not complete.