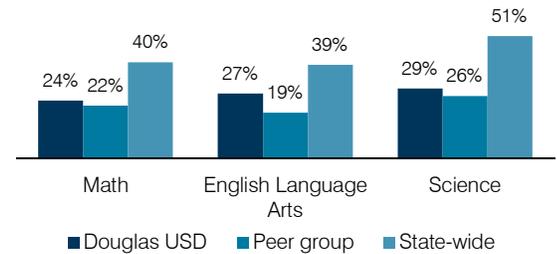




Rural district in Cochise County
Grades: Kindergarten through 12th
Students attending: 3,941
Number of schools: 8
School letter grade: 4 Bs, 3 Cs, 1 F
Graduation rate: 91%

Students who passed State assessments



Total operational spending—\$27.9 million (\$7,076 per pupil)

Instructional—51.1% (\$3,618 per pupil)

Noninstructional—48.9% (\$3,458 per pupil)

Operational overview	Measure	Douglas USD	Peer average
<p>Administration—reasonably efficient but some weak controls</p> <p>The District's administrative spending was similar to the peer districts', on average. However, the District needs to improve its computer controls (see Finding 1, page 2).</p>	Spending per pupil	\$852	\$837
<p>Plant operations—mixed costs but reasonably efficient</p> <p>The District spent less per pupil but more per square foot because it operated and maintained 22 percent fewer square feet per student, and it used 81 percent of its overall building capacity, which was 21 percent more than the peer districts used, on average. Additionally, the District's buildings were, on average, twice as old as the peer districts' buildings. Older buildings can lead to higher maintenance and operations costs.</p>	Spending per pupil	\$952	\$1,004
	Spending per square foot	\$6.64	\$5.61
<p>Food service—mixed costs but reasonably efficient</p> <p>The District spent a similar amount per meal despite spending more per pupil because it served 14 percent more meals per pupil.</p>	Spending per meal	\$3.08	\$3.16
	Spending per pupil	\$472	\$421
<p>Transportation—efficient but more oversight needed</p> <p>The District spent more per mile and per rider because it traveled 37 percent fewer miles and transported 61 percent fewer students than the peer districts, on average. Despite high spending, the program was reasonably efficient, filling buses to an average of 76 percent of seat capacity and employing efficient practices, such as having bus drivers work in other operational areas when not driving buses. However, during fiscal year 2018, the District did not document that it performed any bus preventative maintenance, such as oil changes and brake inspections, which poses a safety risk to its students (see Finding 2, page 4).</p>	Spending per mile	\$3.24	\$2.62
	Spending per rider	\$2,528	\$1,457