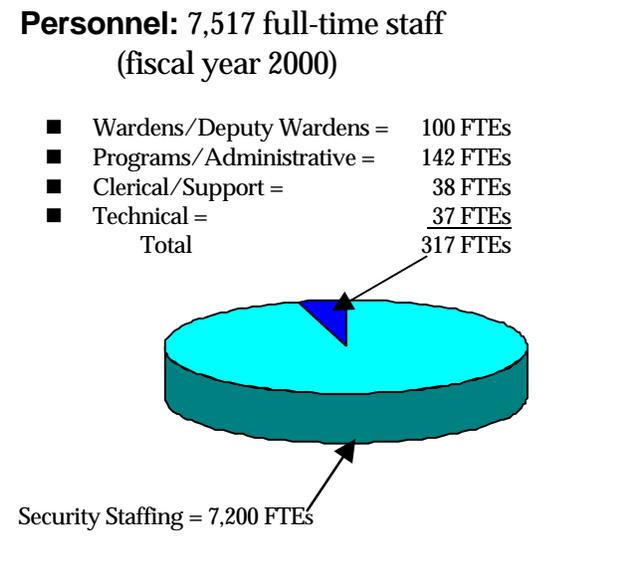
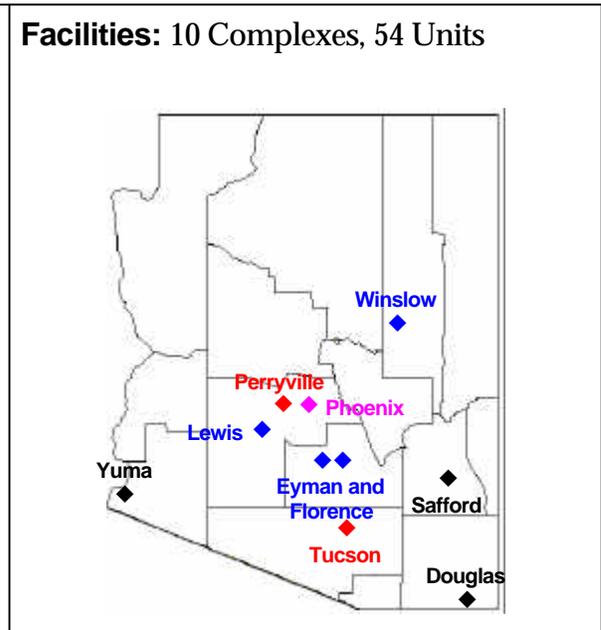
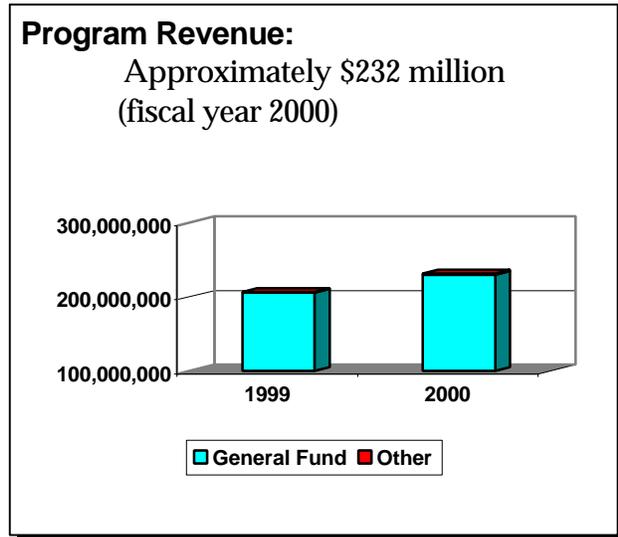


Program Fact Sheet

**Department of Corrections
Security Operations**

Services: Security Operations is one of the five subprograms under the Prison Operations program in the Department of Corrections. Its mission is to efficiently operate and maintain safe and secure prisons. Security Operations performs a wide range of services within the system:

- Inmate management, classification, transportation, employment, safety, and discipline;
- Essential services such as food, clothing, housing, education, and health care;
- Security systems, communications, and facilities; and
- Security staff training, allocation, and management.



- Program Goals:**
Although Security Operations is charged with providing oversight for a large number of areas, its five program goals represent a small number of security-related functions:
1. Prevent escapes from secure institutions and work crews.
 2. Reduce staff assaults.
 3. Reduce inmate assaults.
 4. Prohibit the introduction of drugs into secure institutions.
 5. Proactively minimize disturbances through staff training.

Adequacy of Goals and Performance Measures:

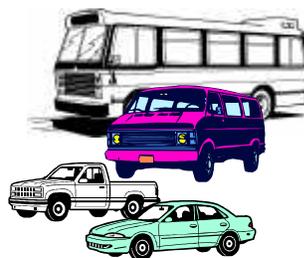
The goals and performance measures appear to be appropriate for Security Operations' mission. For example, the performance measures regarding the number of inmate random positive drug tests, number of escapes, and number of disturbances, appear to be appropriate measures to indicate outcomes of security measures. However, some improvements could be made:

- Some security-related goals are included in other programs' goals. For example, a goal regarding effective custody and control over inmates appears in another subprogram of Prison Operations, Criminal and Administrative Investigations.
- The Department could redefine some output measures to better assess the results of improved procedures. For example, current measures on quarterly unit searches do not indicate the percentage of searches that yield contraband.

Equipment: The Department has purchased many items used by Security Operations.



Weapons—A total of 2,415 weapons, including Remington 870 shotguns, Colt AR 15 rifles, Glock 9 mm semiautomatic handguns, sniper rifles, and riot control weapons.



Vehicles—A total of 1,992 vehicles, including 93 buses, 468 automobiles, 547 vans, and 884 trucks. Of these, 321 are alternative-fuel vehicles.



Hand-held radios—6,166.